

Welcome to NSF Day!

Maryland Science Center

December 8, 2014

What NSF Does

NSF Vision

- Advance discovery, innovation, and education beyond the frontiers of current knowledge
- Empower future generations in science and engineering



What NSF Does

NSF Mission

- Promote the progress of science
- Advance the national health, prosperity, and welfare
- Secure the national defense; and for other purposes



*NSF will relocate to Alexandria, VA in 2017



NSF Core Values

Scientific Excellence

Organizational Excellence

Learning

Inclusiveness

Accountability for Public Benefit

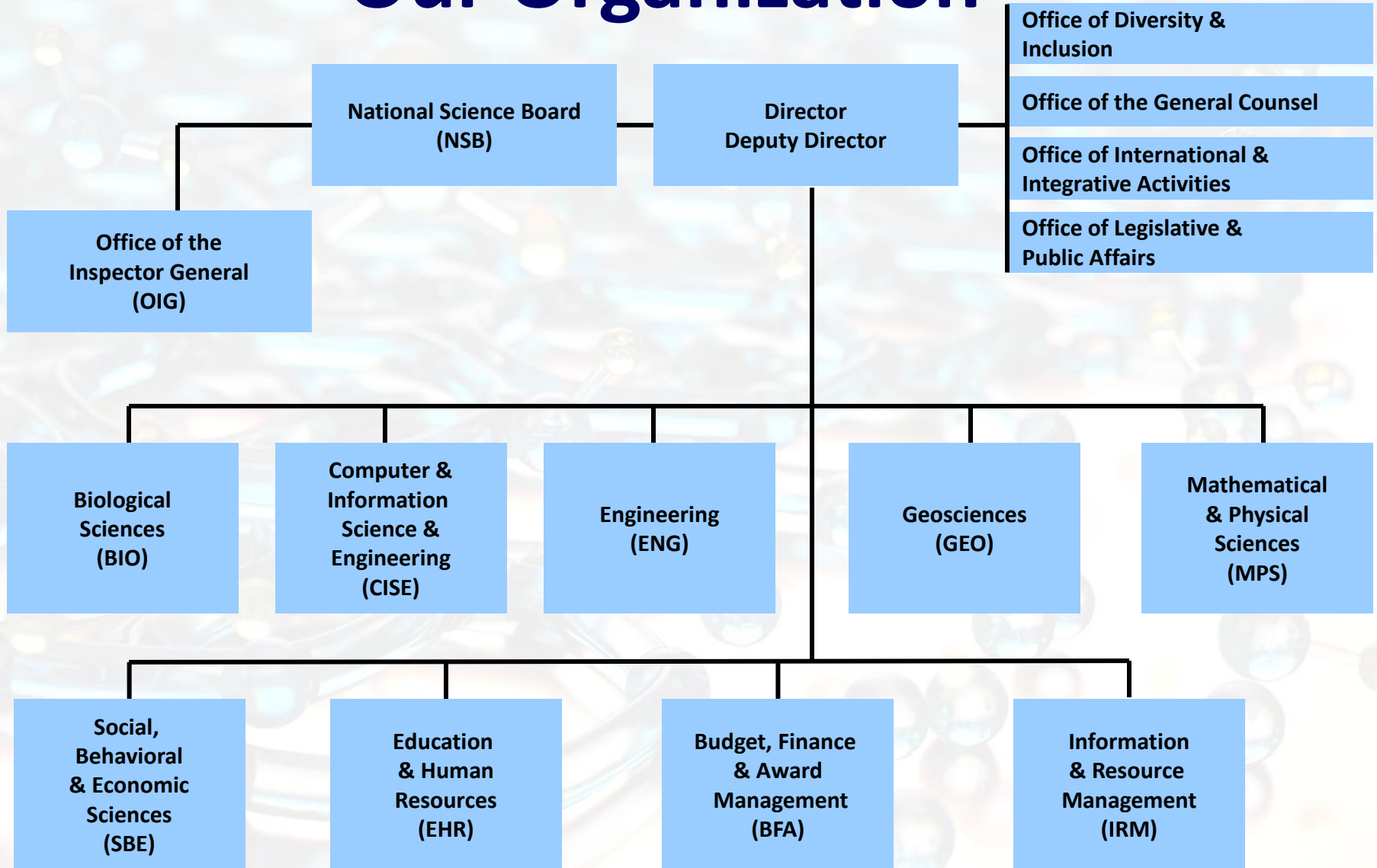


The NSF in a Nutshell

- Independent agency
- Co-lead by a Director and National Science Board
- Supports basic research & education
- Uses grant mechanism through competitive merit review
- Discipline-based structure
- Cross-disciplinary mechanisms
- Use of Rotators/IPAs
- Low overhead (~6%)
- Highly automated



Our Organization



NSF By The Numbers

1922	Colleges, universities, and other institutions NSF funded
10,800	Competitive awards NSF funded
47,800	Students supported by NSF Graduate Research Fellowships (since 1952)
50,000	Proposals evaluated through competitive merit review
233,000	(Total) Reviews conducted
299,000	Individuals NSF directly supported (researchers, postdocs, trainees, teachers, and students)
\$6.9 billion	FY 2013 Budget Actuals
\$7.2 billion	FY 2014 Budget Actuals
Figures represent FY 13 actuals	



NSF Budget: FY 2014 and FY 2015

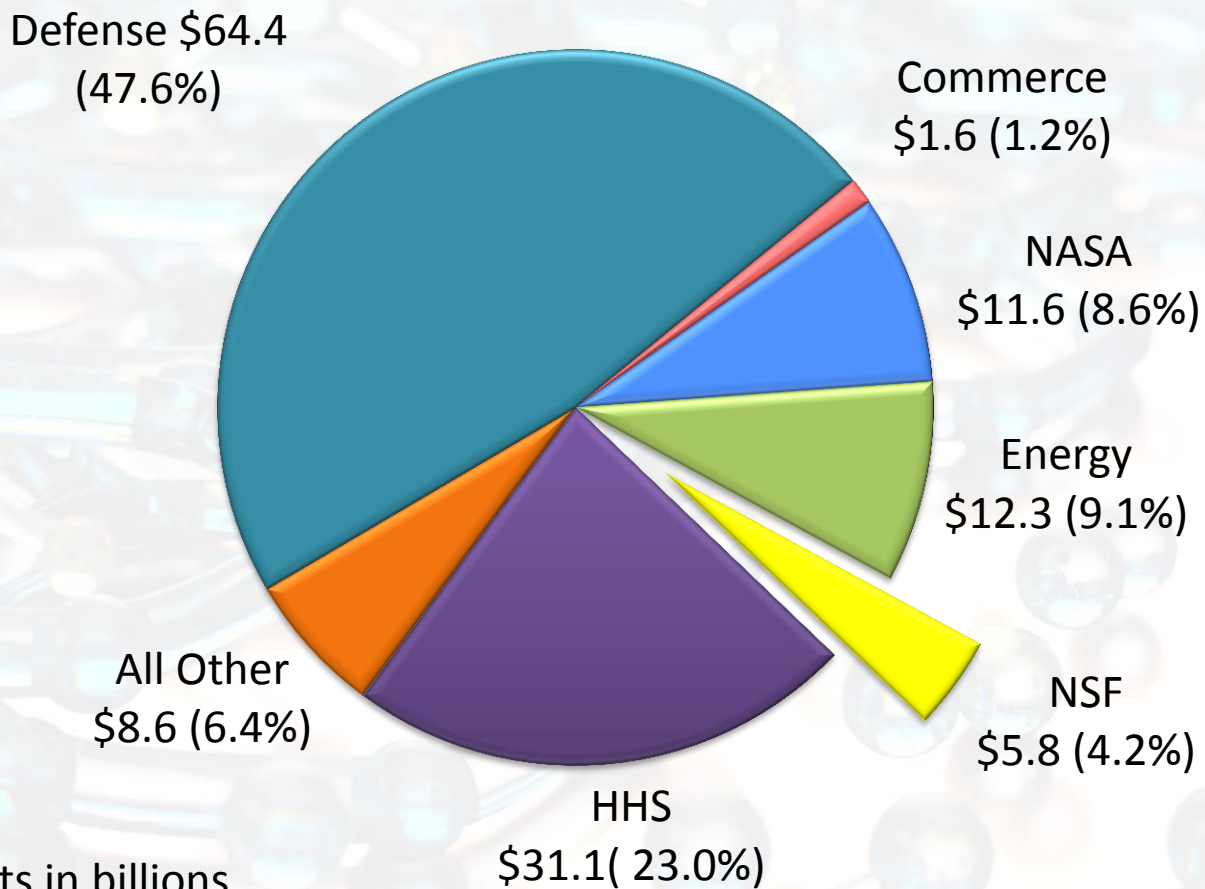
(dollars in millions)

	FY 2014 Plan	FY 2015 Request
Research & Related Activities (R&RA)	\$5,802	\$5,807
Education & Human Resources	845	890
Major Research Equipment & Facilities Construction	200	201
Agency Operations & Award Management (AOAM)	306	338
National Science Board	4	4
Office of Inspector General	14	14
Total, NSF	\$7,172	\$7,255
Opportunity, Growth, and Security Initiative	-	552



NSF In Perspective

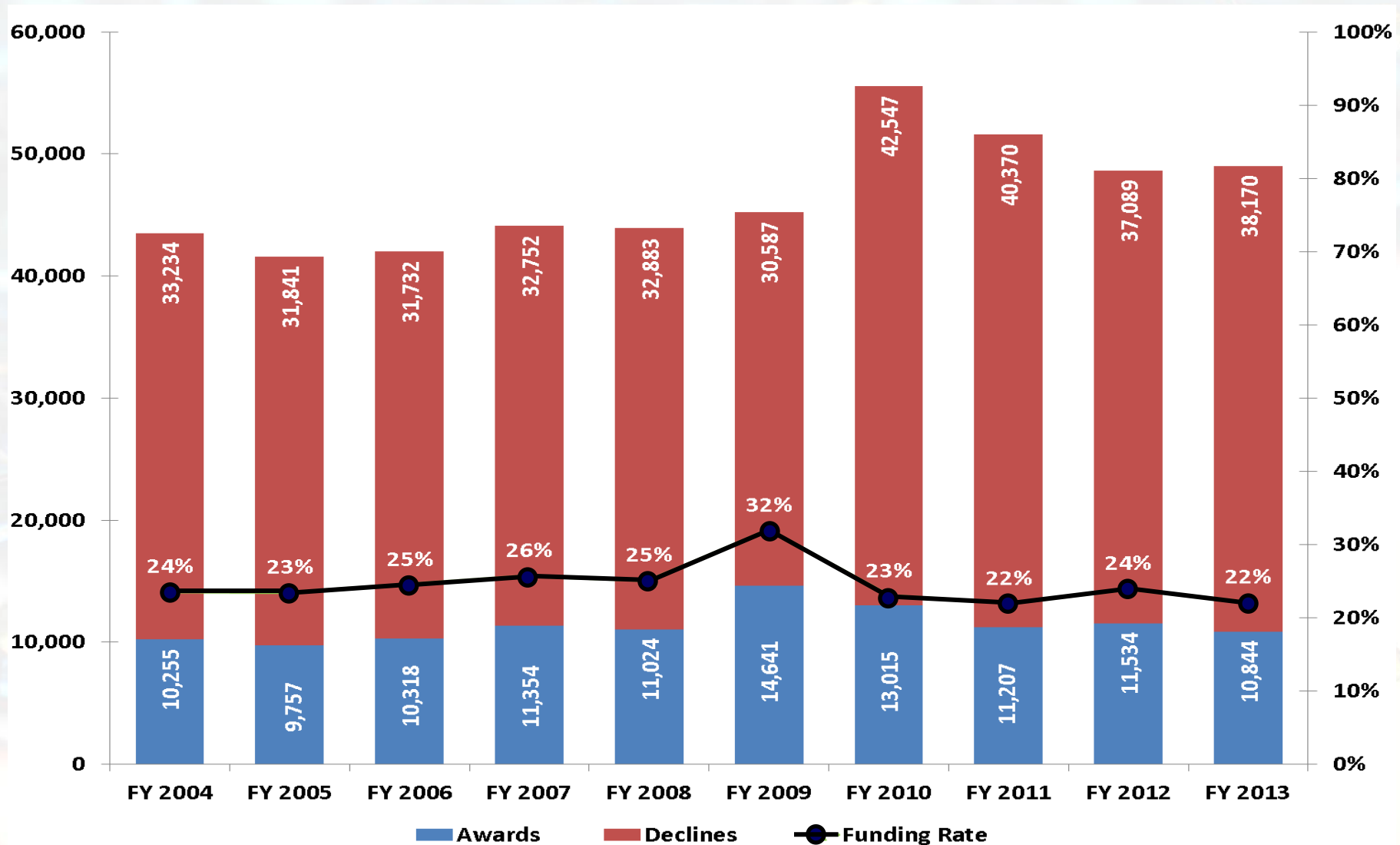
2015 Total Federal R&D Budget for the United States (\$135.4 Billion)



*Dollar Amounts in billions



NSF Competitive Awards, Declines & Funding Rates





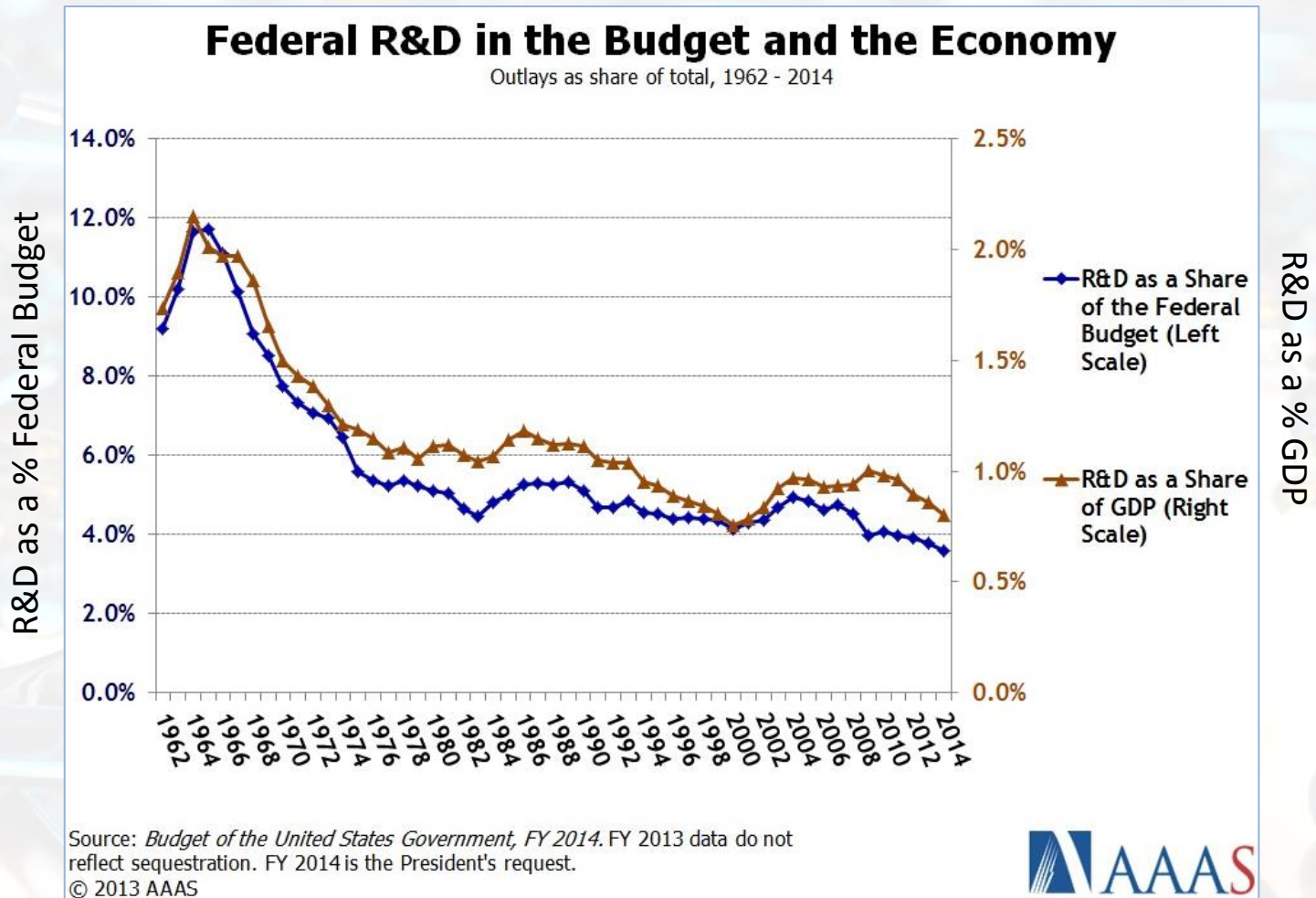
NSF's Culture of Communication

NSF is Committed to Transparency and Accountability

Projects and the expenditure
of public funds must be
clearly described and
justified.



The Changing Budget Landscape



Public Scrutiny of the NSF

Congressional debate over science funding draws fire from critics

Senate Moves to Limit NSF Spending on Political Science

Why is Our Government Attacking Science?

Rampant Waste Reported in NSF

Amendment Limiting
National Science Foundation
Research Funding Passes Senate

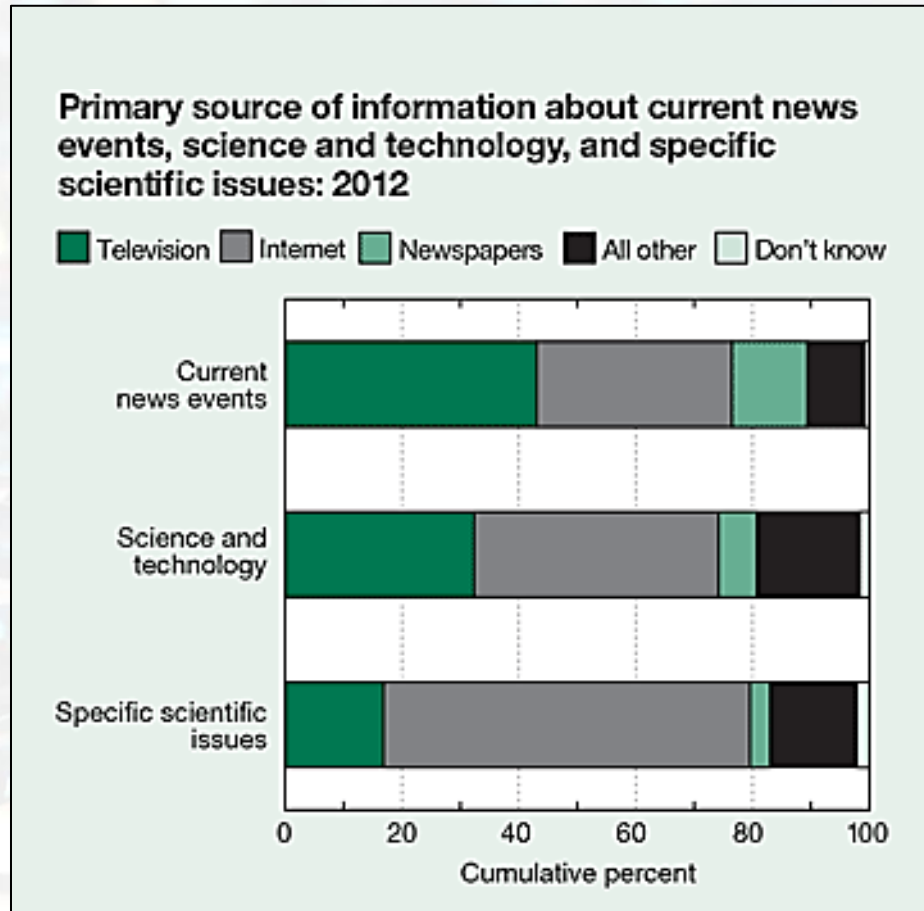
The Congressional War on the Social Sciences

Coalition of Scientific Organizations Defend NSF Peer Review

Many Rival Nations Surge Past the U.S. in
Adding New Jobs



The Media Landscape



Source: Science & Engineering Indicators 2014

Society's Changing Needs



Natural hazards



Climate change



Energy



Food and drug safety



Cybersecurity



Youth violence

NSF's Communication Strategy

Create a Context and Narrative for the General Public and for Policy Makers



Climate Scientist Michael Mann Interview, Part 1

"New McCarthyism" targets climate scientists, say Mann.

09:28 | 07/07/2012



Robo-Squirrel the Target of 'Wastebook' Spending

NEXT VII
DARPA's

San Diego State University's taxpayer-funded project to invent a "robo-squirrel" criticized as a boondoggle by an Oklahoma senator, but the school defends the grant that funded the project also helped support the education of 34 students.

Researchers at SDSU used funds from a \$325,000 grant provided by the National Science Foundation on the invention of a robotic squirrel used for Oklahoma Republican Senator Tom Coburn lambasted the project as a wasteful expenditure of what needs to be excised from government spending.

NSF Science & Engineering Messengers

From Oil Boom to Science Boom: Fueling North Dakota's Hi-Tech Economy

leave a comment »

This is a sample blog post composed for the June 25-26 "Science: Becoming the Messenger" workshop in Fargo, North Dakota.

If you read the news lately about North Dakota, you may get the impression that we're some sort of economic wunderkind. The reason is that in comparison with the rest of the U.S., North Dakota has an extremely low unemployment rate. Just 3.2 percent. That's the lowest in the nation, by a considerable margin. And much of it is thanks to an unfolding unconventional oil and gas boom here, which has generated a large number of jobs and considerable wealth.

Clearly, North Dakota has fared better than much of the rest of the country in weathering the Great Recession and keeping its citizens employed—at least in "old economy" industries like agriculture and fossil energy. But if you look forward to the future, we're not necessarily so well positioned. According to the Washington, D.C.-based Information Technology and Innovation Foundation, we rank 34th overall in the strength of our new economy sector. The economics of the 21st century will demand a much more tech savvy and advanced workforce, and plentiful jobs in hi tech industries and what's more, oil booms by nature are cyclical, and there are reasons to think the current one will someday end. If we're going to continue to compete, those jobs need to be located and thriving right here in North Dakota.

So how do we ensure a future that's at least as prosperous as the present? North Dakota EPSCoR (Experimental Program to Stimulate Competitive Research) is doing its part by helping to spur innovation in sectors that you don't usually associate with a big oil state—fields such as clean energy, sustainable materials, and green chemistry. Right now, the program is nearing the completion of a 5 year, \$15 million grant that has focused on two areas in particular: Generating clean and renewable energy directly from the crops that grow so plentifully here in the Great Plains; and creating sustainable materials—including those produced through innovative "green chemistry" approaches, which use less water and leave less of an environmental mark. Looking forward, we're also pursuing a new grant to focus further on sustainable materials research, and no wonder. Already, this body of science is paying off significantly in terms of economic benefits for North Dakota.

Take our "SUNRISE" program—Sustainable Energy Research, Infrastructure, and Supporting Education—which is focused on converting oils from crops into fuels and chemicals, rather than relying on carbon intensive fossil sources. Over the course of our work here, 11 patents have been issued under this program.



Links

About

Meet Our Team

Search

Recent Posts

Generation Innovation:

Forming the Science Education

Pipeline in Alaska

From Oil Boom to Science

Boom: Fueling North Dakota's

Hi-Tech Economy

Twitter Updates

Error: Twitter did not respond.
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refresh this page.

Archives



When Should You Communicate?

Before, during and after your work is NSF funded, work with:

- Your NSF program officer
- Your institution's public information officer
- Broader communities
- NSF Office of Legislative and Public Affairs

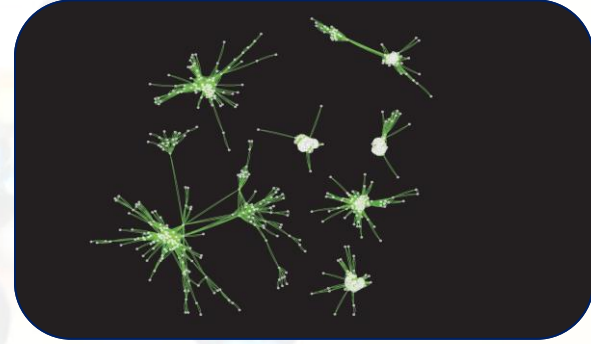
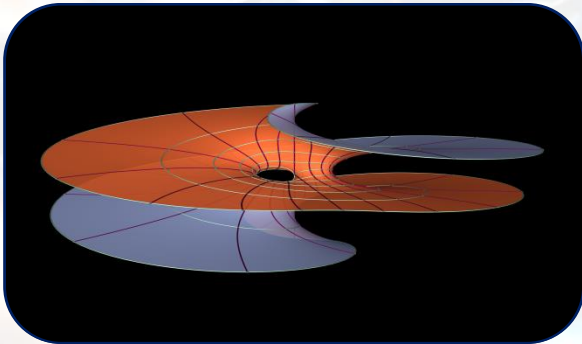
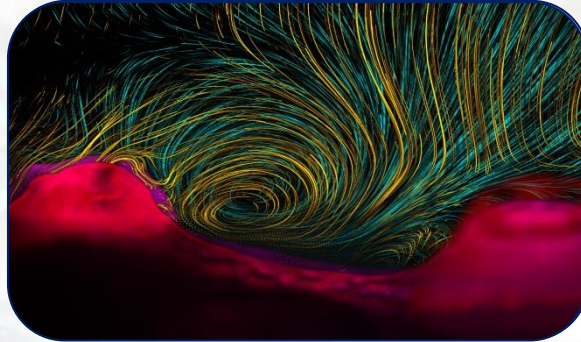
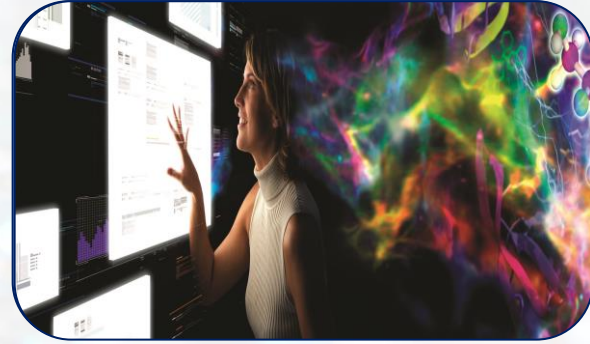


Failure to Communicate

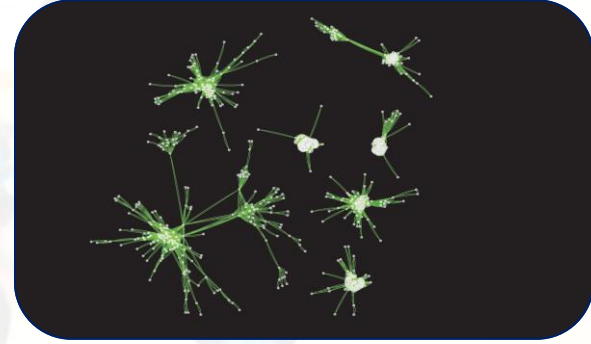
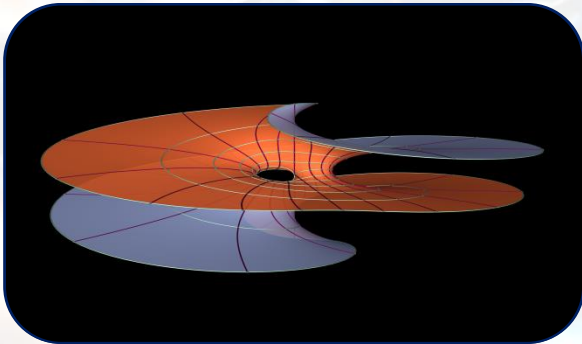
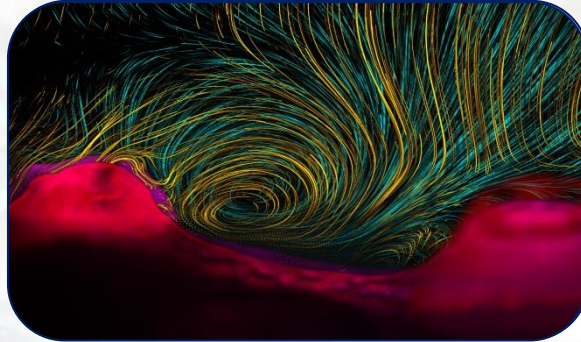
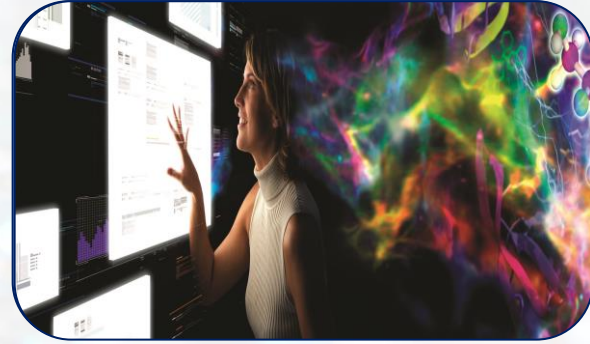


NSF's Organization

The NSF Directorates and Offices



The NSF Directorates and Offices



Biological Sciences (BIO)



Sam Scheiner

Division of Environmental Biology

sscheine@nsf.gov

- Runs programs in evolutionary processes and the ecology & evolution of infectious disease.
- Theoretical biologist working in evolution, ecology, and general biology.
- Former associate professorships at Arizona State University West and Northern Illinois University.
- Adjunct faculty at the University of Arizona.

Biological Sciences (BIO)

James Olds, Assistant Director
Jane Silverthorne, Deputy Assistant Director

**Emerging Frontiers
(EF)**

**Division of
Biological Infrastructure
(DBI)**

Scott Edwards, Division Director
James Deshler, Deputy Division Director

**Division of Molecular and Cellular
Biosciences
(MCB)**

Gregory Warr, Division Director
Theresa Good, Deputy Division Director

**Division of
Environmental Biology
(DEB)**

Penny Firth, Division Director
Alan Tessier, Deputy Division Director

**Division of Integrative Organismal
Systems
(IOS)**

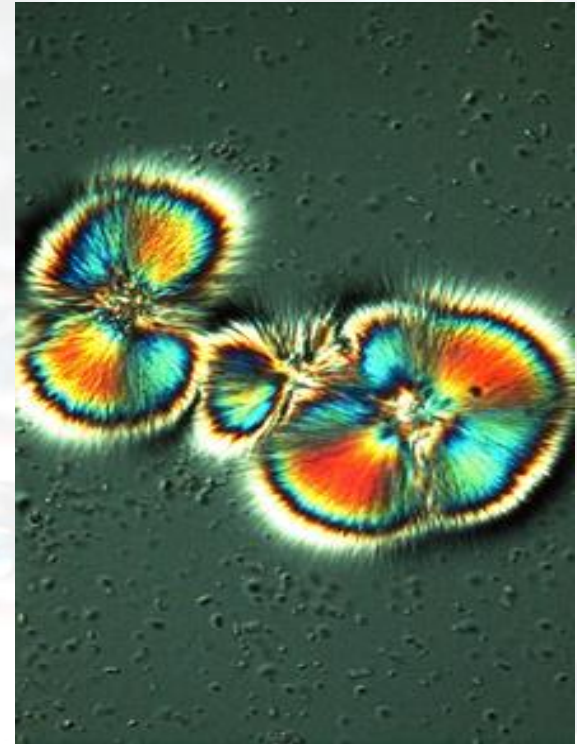
William Zamer, Division Director
Michelle Elekonich, Deputy Division Director



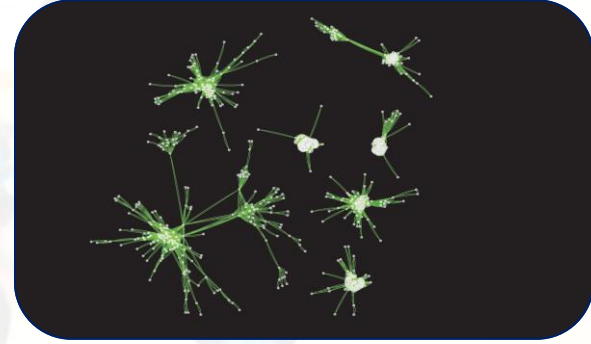
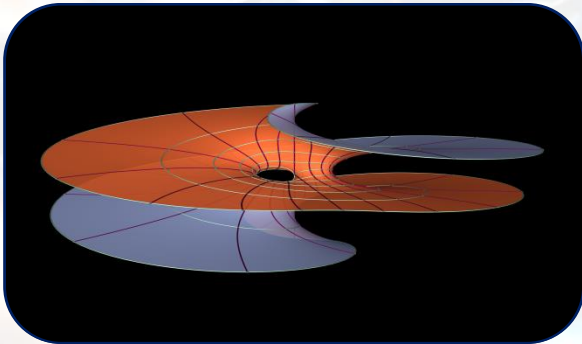
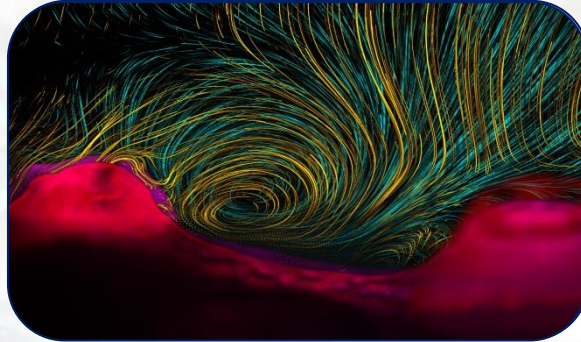
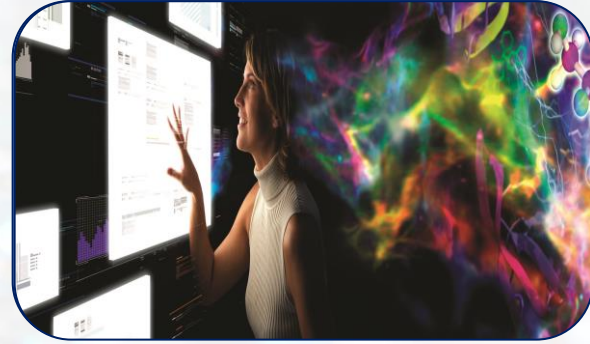
Biological Sciences (BIO)

Priorities

- Brain Research through Advancing Innovative Neurotechnologies (BRAIN)
- National Ecological Observatory Network (NEON)
- Dimensions of Biodiversity



The NSF Directorates and Offices



Computer & Information Science & Engineering (CISE)



Jeremy Epstein

Computer and Network Systems

jepstein@nsf.gov

- Lead program officer for Secure and Trustworthy Cyberspace (SaTC)
- On loan from SRI International (focus areas: voting systems security and software security).
- Associate editor in chief, IEEE Security & Privacy
- Vice chair, ACM USACM Public Policy Committee
- Founder, ACSA Scholarship for Women Studying Information Security.

Computer & Information Science & Engineering (CISE)

Suzanne C. Iacono, (Acting) Assistant Director, Deputy Assistant Director

James F. Kurose, Assistant Director (As of Jan. 1, 2015)

Erwin P. Gianchandani, (Acting) Deputy Assistant Director

Division of Advanced Cyberinfrastructure (ACI)

Irene M. Qualters, Division Director
Mark Suskin, Deputy Division Director

Division of Computer and Network Systems (CNS)

Keith Marzullo, Division Director
Erwin P. Gianchandani, Acting Deputy
Division Director

Division of Information and Intelligent Systems (IIS)

Deborah F. Lockhart, (Acting) Division
Director, Deputy Division Director
Lynne Parker, Division Director
(As of Jan, 1, 2015)

Division of Computing and Communication Foundations (CCF)

S, Rao Kosaraju, Division Director
James J. Donlon, Deputy Division Director



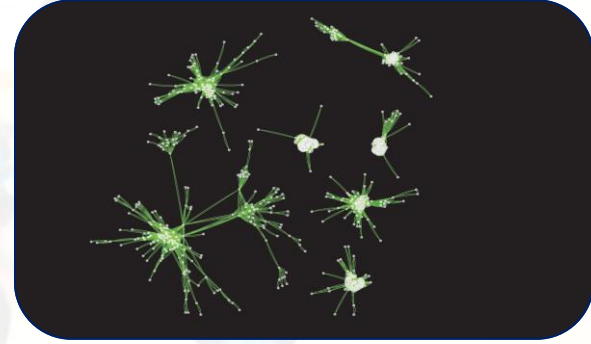
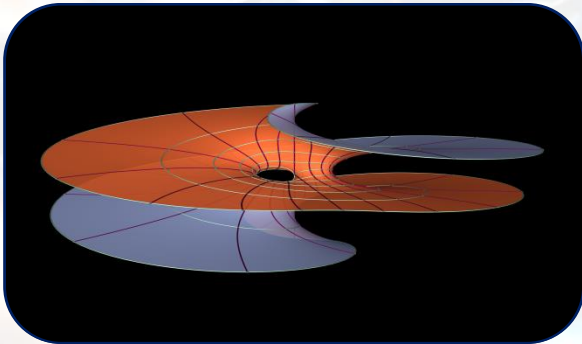
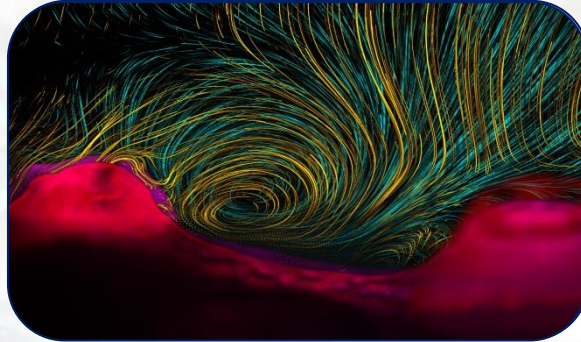
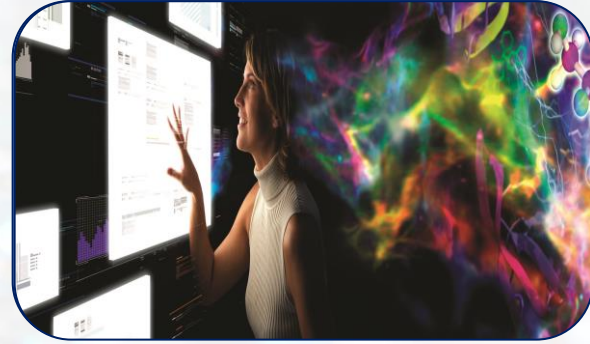
Computer & Information Science & Engineering (CISE)

Directorate Priorities

- Core research programs across computer science
- Cross-CS and cross-NSF programs (e.g., BRAIN, SaTC, NRI)
- CS education (cyberlearning)
- Building cyber infrastructure



The NSF Directorates and Offices



Education & Human Resources (EHR)



Earnestine Psalmonds Easter

Program Director

eeaster@nsf.gov

- Program director for EHR Workforce Development Core Research and HBCU Undergraduate Program
- Co-coordinator, Research Experience for Undergraduates (REU) program.
- Former co-study director for two National Academies reports, one on increasing minority representation in S&E

Education & Human Resources (EHR)

Dr. Joan Ferrini-Mundy, Assistant Director

**Division of Graduate Education
(DGE)**

Valerie Wilson, (Acting) Division Director

**Division of Human Resource
Development
(HRD)**

Sylvia M. James, Division Director

**Division of Research on Learning in Formal and
Informal Settings (DRL)**

Sarah Kay McDonald, (Acting) Division Director

**Division of Undergraduate
Education (DUE)**

Susan R. Singer, Division Director



Education & Human Resources (EHR)



Learning and learning environments

Understanding cognitive and non-cognitive foundations of STEM learning and the creative use of formal and informal STEM learning environments.



Broadening participation in STEM

Understanding how to effectively ensure access to and success in high quality STEM education for underrepresented groups

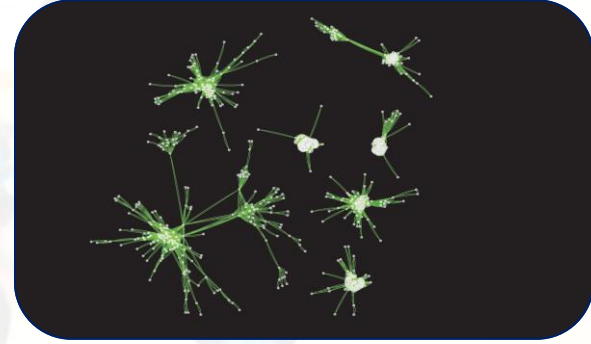
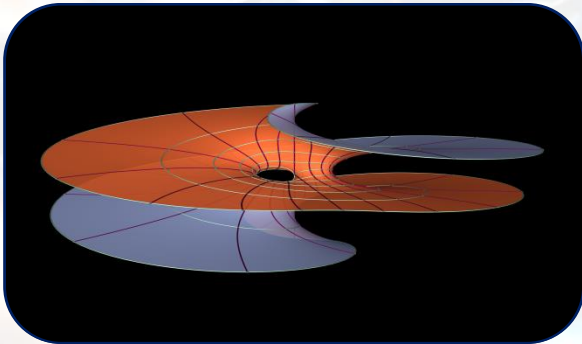
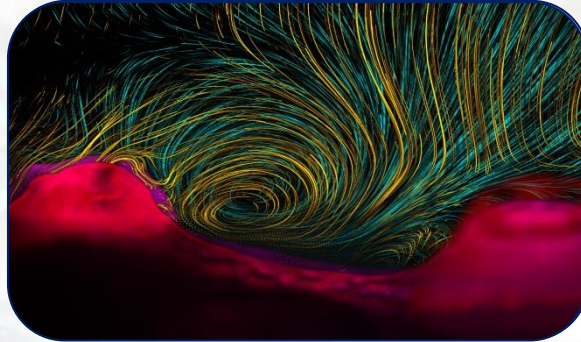
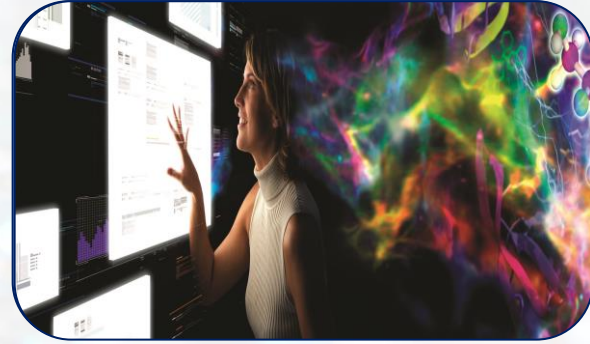


STEM professional workforce development

Educating and preparing a STEM workforce ready to capitalize on scientific advances and address global, social, and economic challenges yet to be imagined



The NSF Directorates and Offices



Engineering (ENG)



Lawrence Bank

ENG/CMMI

lbank@nsf.gov

- Lead program director for the NSF solicitation focused on the science of sustainable buildings.
- Rotator from the City College of New York.
- Serves on journal editorial boards: Construction and Building Materials, Journal of Composites for Construction (which he founded) and Advances in Structural Engineering.
- Author of widely-used textbook “Composites for Construction: Structural Design with FRP Materials.”



Engineering (ENG)

**Emerging Frontiers in
Research and Innovation
(EFRI)**

Sohi Rastegar

Innovation Corps

Babu DasGupta

Pramod Khargonekar, Assistant Director
Grace Wang, Deputy Assistant Director

**Senior Advisor for
Nanotechnology**

Mihail Roco

**Program Director for
Strategic Operations**

Cheryl Albus

**Program Director for
Evaluation & Assessment**
Alexandra Medina-Borja

**Engineering Education and Centers
(EEC)**

Name, Division Director
Name, Deputy Division Director

**Chemical, Bioengineering, Environmental,
and Transport Systems
(CBET)**

Name, Division Director
Name, Deputy Division Director

**Civil, Mechanical, and Manufacturing
Innovation (CMMI)**

Name, Division Director
Name, Deputy Division Director

**Electrical, Communications, and Cyber
Systems
(ECCS)**

Name, Division Director
Name, Deputy Division Director

**Industrial Innovation and Partnerships
(IIP)**

Name, Division Director
Name, Deputy Division Director



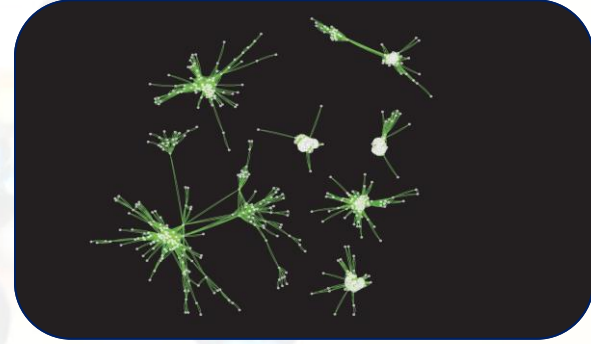
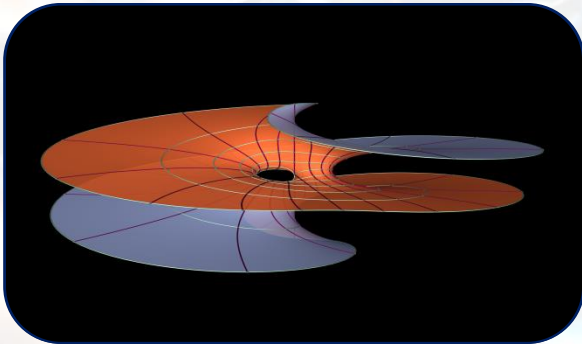
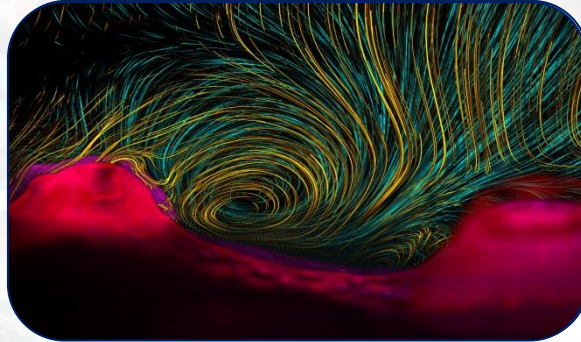
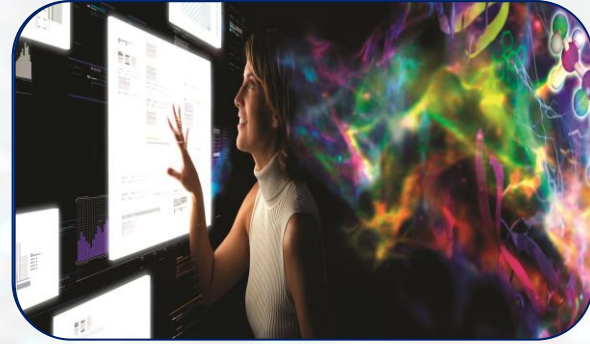
Engineering (ENG)

NSF-wide major investments

- Advanced Manufacturing
- Clean Energy
- National Nanotechnology Initiative
- National Robotics Initiative
- Innovation Corps (I-Corps)
- Brain Research through Advancing Innovative Neurotechnologies (BRAIN)



The NSF Directorates and Offices



Geosciences (GEO)



Lina Patino

Division of Earth Sciences

lpatino@nsf.gov

- Manages the EAR education and human resources program.
- Participates in cross NSF initiatives, e.g. GRF, career life balance.
- Adjunct associate professor at Michigan State University.
- Twice served GEO as acting section head for the Surface Processes Section.

Geosciences (GEO)

Dr. Roger Wakimoto, Assistant Director
Dr. Margaret Cavanaugh, Deputy Assistant Director

**Division of Atmospheric and
Geospace Sciences (AGS)**

Paul Shepson, Division Director

Division of Ocean Sciences (OCE)

Deborah Bronk, Division Director

Division of Polar Programs (PLR)

Kelly Falkner, Division Director

Division of Earth Sciences (EAR)

Sonia Esperanca, Acting Division Director
Carol Frost, Division Director (As of Dec. 15)



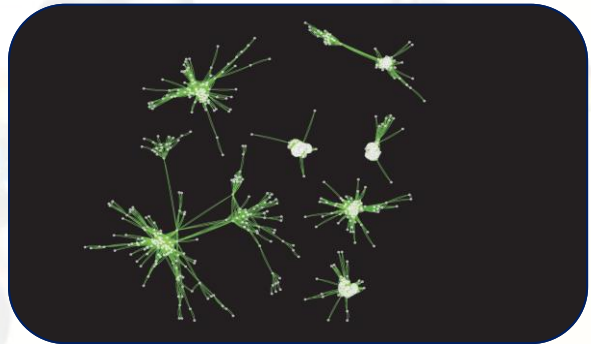
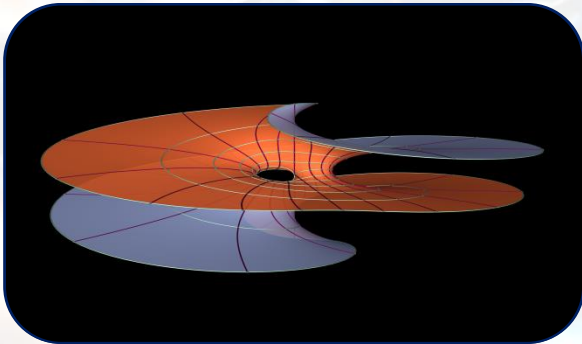
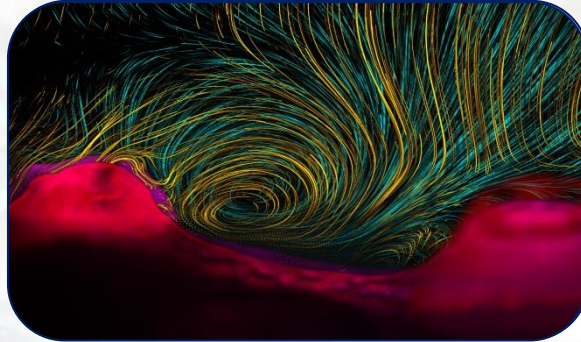
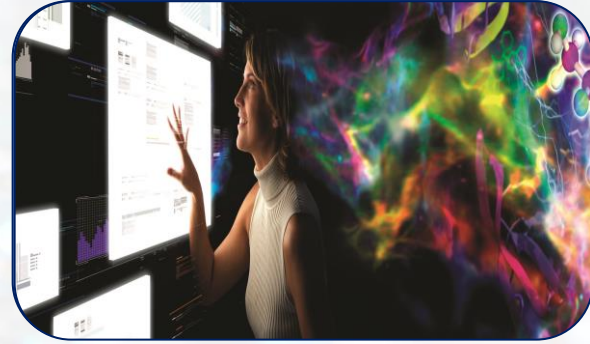
Geosciences (GEO)

Directorate Priorities

- Fundamental disciplinary and interdisciplinary research
- Support for research facilities and infrastructure (e.g. research vessels, Antarctic facilities)
- Ocean Observatories Initiative
- Participation in IUSE (Improving Undergraduate STEM Education)
- SEES activities (e.g. Coastal, Water, Hazards)



The NSF Directorates and Offices



Mathematical & Physical Sciences (MPS)



Bogdan Mihaila

Physics

Bmihaila@nsf.gov

- Directs the Theoretical Nuclear Physics and Computational Physics Programs.
- Worked on materials science and developed physics-based simulations for process modeling and engineering at Los Alamos National Laboratory.
- Postdoctoral fellow at two national labs: Oak Ridge and Argonne.
- Elected American Physical Society fellow.

Mathematical & Physical Sciences (MPS)

F. Fleming Crim, Assistant Director
Celeste Rohlfig, Deputy Assistant Director

Office of
Multidisciplinary
Activities (OMA)

Clark Cooper

**Division of Astronomical Sciences
(AST)**

Jim Ulvestad, Division Director
Pat Knezek, Deputy Division Director

**Division of Materials Research
(DMR)**

Mary Galvin, Division Director
Janice Hicks, Deputy Division Director

**Division of Physics
(PHY)**

Denise Caldwell, Division Director
Brad Keister, Deputy Division Director

**Division of Chemistry
(CHE)**

Tanja Pietrass, Acting Division Director
Linda Sapochak, Acting Deputy Division
Director

**Division of Mathematical Sciences
(DMS)**

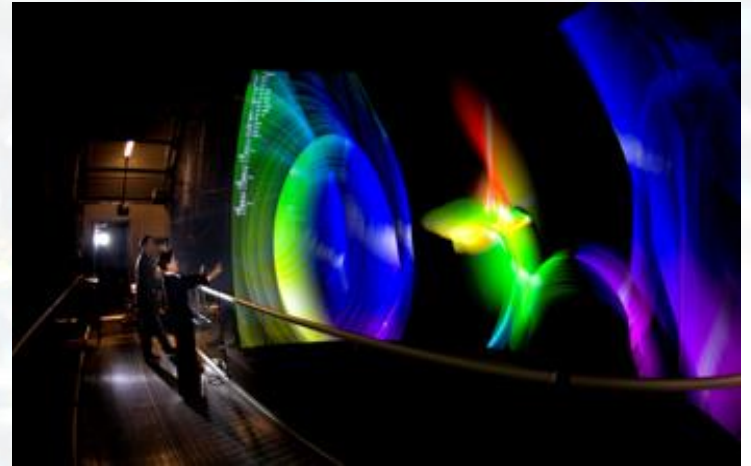
Michael Vogelius, Division Director
Hank Warchall, Deputy Division Director



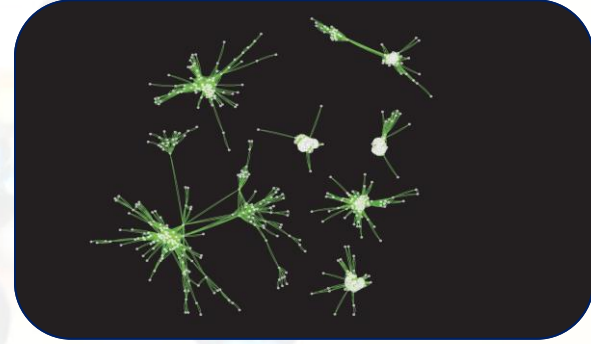
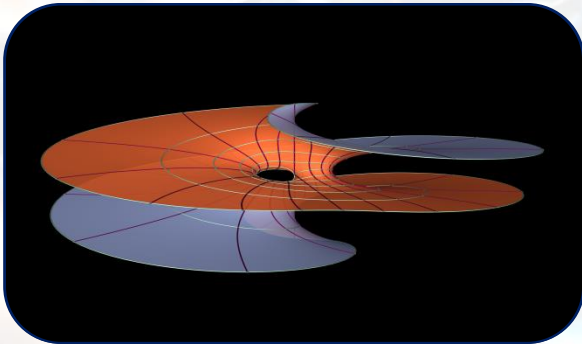
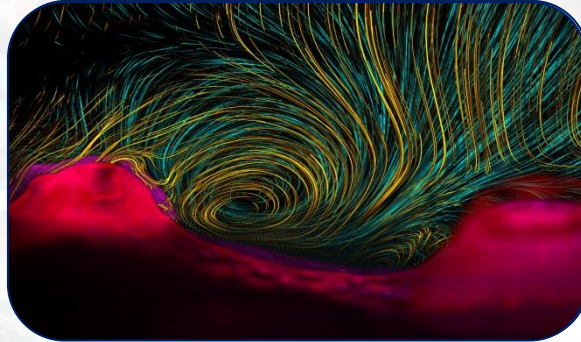
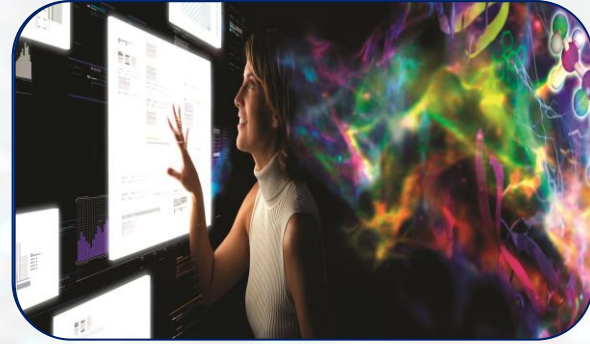
Mathematical & Physical Sciences (MPS)

Priorities

- ❖ Physical sciences at the nanoscale
- ❖ Science beyond “Moore’s Law”
- ❖ Physics of the Universe
- ❖ Complex systems (multi-scale, emergent phenomena)
- ❖ Fundamental mathematical and statistical science
- ❖ Sustainability (energy, environment, climate)
- ❖ Interface between the physical and life sciences
- ❖ Computational and data-enabled science and engineering (CDS&E)



The NSF Directorates and Offices



Social, Behavioral, & Economic Sciences (SBE)



Bill Badecker

Linguistics Program Director
Behavioral and Cognitive Sciences

wbadecke@nsf.gov

- Program Director for Linguistics Program
- SBE/BCS representative on the CAREER Coordinating Committee
- Professor from the University of Arizona Program in Cognitive Science

Social, Behavioral & Economic Sciences

Fay Lomax Cook, Assistant Director
Clifford Gabriel, Deputy Assistant Director

**SBE Office of
Multidisciplinary
Activities (SMA)**

**Behavioral and Cognitive Sciences
(BCS)**

Mark Weiss, Division Director
Amber Story, Deputy Division Director

Social and Economic Sciences (SES)

Jeryl Mumpower, Division Director
Alan Tomkins, Deputy Division Director

**National Center for Science and
Engineering Statistics (NCSES)**

John Gawalt, Division Director
Jeri Mulrow, Deputy Division Director



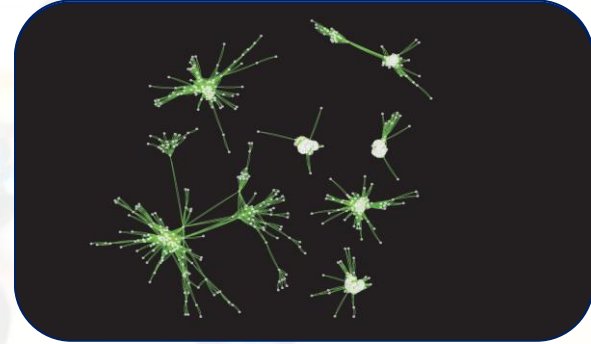
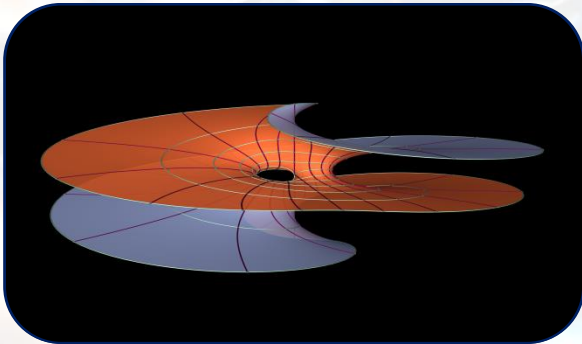
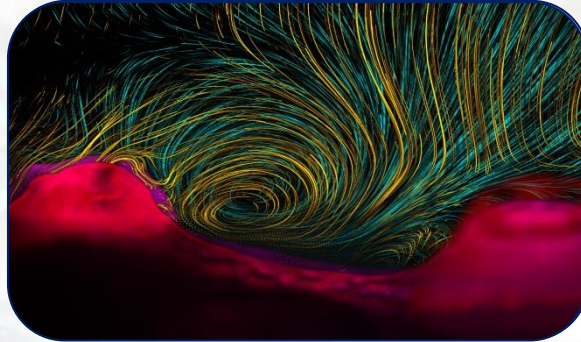
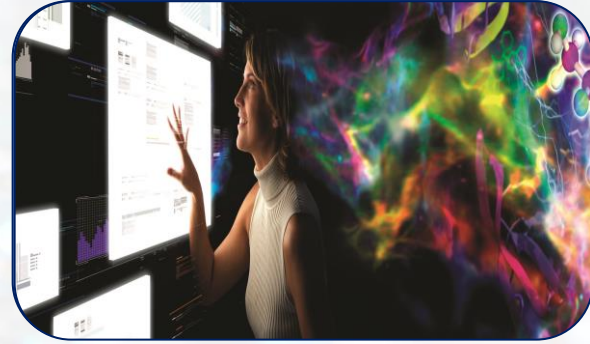
SBE Directorate

Directorate Priorities

- Cognitive Science/Neuroscience: Understanding the Brain
- Science of Learning
- Interdisciplinary Behavioral and Social Sciences (IBSS)
- Big Data for the SBE Sciences
- Science of Disparities: Developing and testing theories of the causes, contexts, and consequences of inequality
- Research Infrastructure, including the Big Three Surveys: American National Election Studies (ANES), General Social Survey (GSS), and Panel Study of Income Dynamics (PSID)
- Provide statistical data on the Science and Engineering enterprise in the US and abroad



The NSF Directorates and Offices



Office of International and Integrative Activities (OD/OIIA)



Randy L. Phelps

Integrative Activities

rphelps@nsf.gov

- Co-coordinates two NSF-wide programs: MRI and STC.
- Recent co-chair and still active member, INSPIRE Working Group
- Former program director in NSF's Astronomy Division
- Former full professor in the Department of Astronomy and Physics at California State University, Sacramento.

Office of International and Integrative Activities (OD/OIIA)

Wanda E. Ward, Office Head
(Vacant) Deputy Office Head

Integrative Activities (IA)

Wanda E. Ward, Section Head

Experimental Program to Stimulate Competitive Research (EPSCoR)

Denise Barnes, Section Head

International Science and Engineering (ISE)

Kelsey Cook, Section Head (Acting)



Office of International and Integrative Activities (OD/OIIA)

Office Priorities

- IA: Science and Technology Centers (STC)
- IA: Major Research Instrumentation (MRI)
- IA: Integrated NSF Support Promoting Interdisciplinary Research and Education (INSPIRE)
- EPSCoR: Research Infrastructure Improvement (RII)
 - RII Track-1: Statewide projects to build research competitiveness in areas aligned with state S&T plans.
 - RII Track-2 Focused EPSCoR Collaborations: inter-state collaborations on topics of regional and national importance.
 - RII Track-3 Building Diverse Communities: Pilot program to develop effective approaches to broadening participation of women, underrepresented minorities, people with disabilities or from rural communities in STEM.
- ISE: See ISE presentation to follow



Office of International and Integrative Activities (OD/OIIA)



Elizabeth (Libby) Lyons

International Science & Engineering

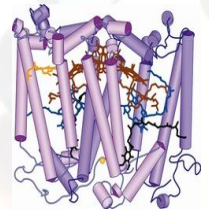
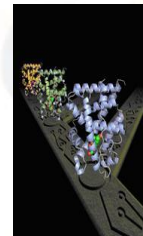
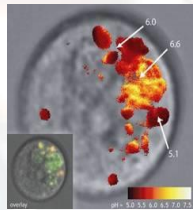
elyons@nsf.gov

- NSF program manager since 1996.
- Just returned from 3.5 years at the U.S. Department of State
- Past NSF program coordinator for PIRE and the Africa, Near East and South Asia region.
- Former program officer in NSF's Division of Environmental Biology.
- Biology faculty member for 10 years at Northwestern University and Amherst College

Office of International and Integrative Activities (OIIA)

Office Priorities

- Advance the FRONTIERS of Science and Engineering via international collaboration
- Prepare a GLOBALLY-ENGAGED U.S. S&E workforce
- Develop GLOBAL KNOWLEDGE NETWORKS that link U.S. faculty and students to the world
- Leverage RESOURCES, EXPERTISE, FACILITIES around the globe





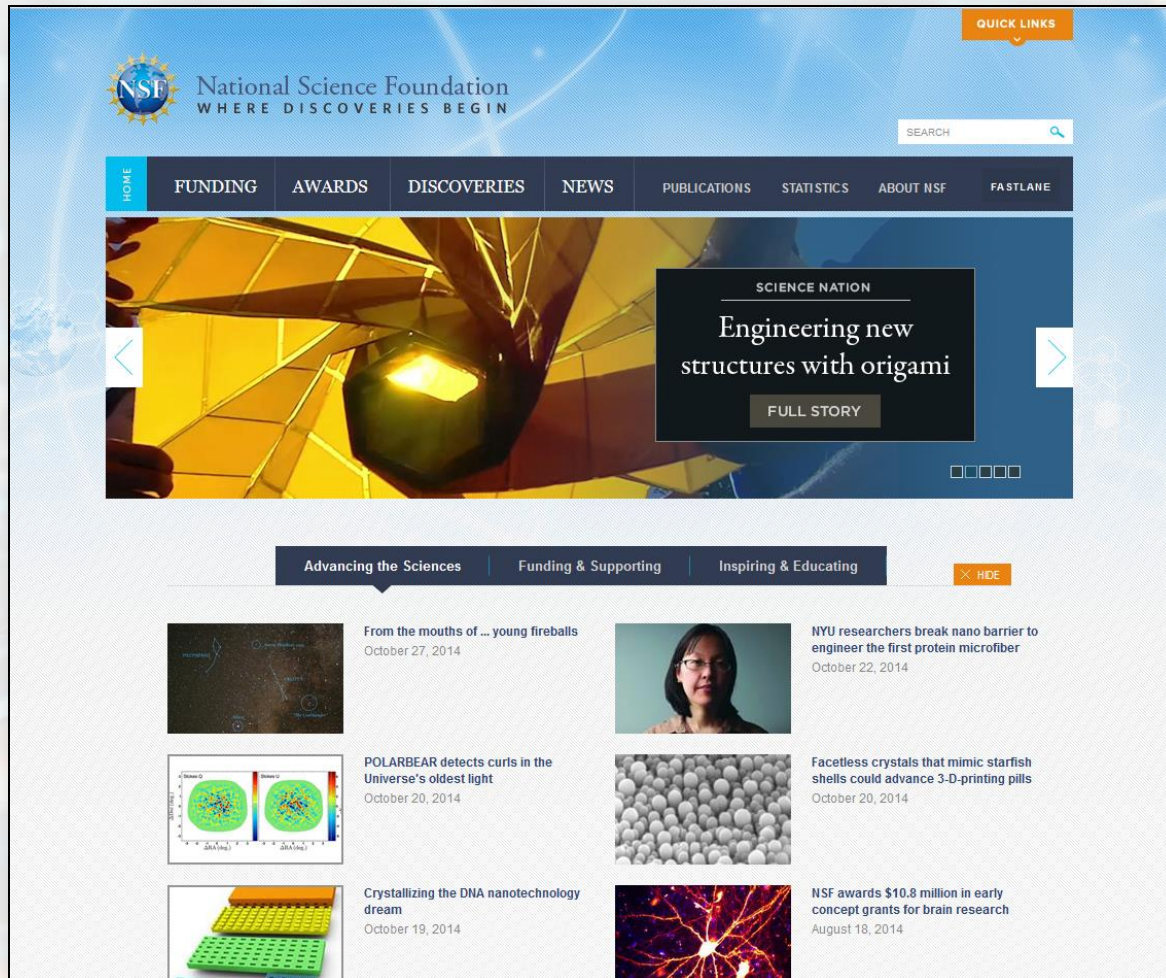
Break






NSF's Funding Opportunities And Where to Find Them

www.NSF.gov



The screenshot shows the NSF.gov homepage with the following elements:

- Header:** NSF logo, "National Science Foundation WHERE DISCOVERIES BEGIN", a search bar, and a "QUICK LINKS" button.
- Navigation Bar:** Links for HOME, FUNDING, AWARDS, DISCOVERIES, NEWS, PUBLICATIONS, STATISTICS, ABOUT NSF, and FASTLANE.
- Main Banner:** A large image of a hand holding a glowing origami structure. Text overlay reads "SCIENCE NATION Engineering new structures with origami" with a "FULL STORY" button.
- Category Tabs:** "Advancing the Sciences", "Funding & Supporting", and "Inspiring & Educating", with a "HIDE" button.
- News Grid:**
 - From the mouths of ... young fireballs** (October 27, 2014) with an image of a nebula.
 - POLARBEAR detects curls in the Universe's oldest light** (October 20, 2014) with a scientific plot.
 - Crystallizing the DNA nanotechnology dream** (October 19, 2014) with an image of a DNA structure.
 - NYU researchers break nano barrier to engineer the first protein microfiber** (October 22, 2014) with a photo of a woman.
 - Facetless crystals that mimic starfish shells could advance 3-D-printing pills** (October 20, 2014) with an image of white spheres.
 - NSF awards \$10.8 million in early concept grants for brain research** (August 18, 2014) with a brain scan image.



This block contains a collage of NSF news snippets and social media links:

- Top Snippet:** "NSF awards \$10.8 million in early concept grants for brain research" (August 18, 2014) with a brain scan image.
- Follow Section:** A "FOLLOW" button and a "FOLLOW US" section with icons for email, Facebook, Twitter, LinkedIn, YouTube, RSS, and Tumblr. Below the icons is the text "See all NSF social media".
- Bottom Snippet:** A partial view of a news item titled "UW study on" with a radio link "radio: 1.usa.gov/1IH6LCp".

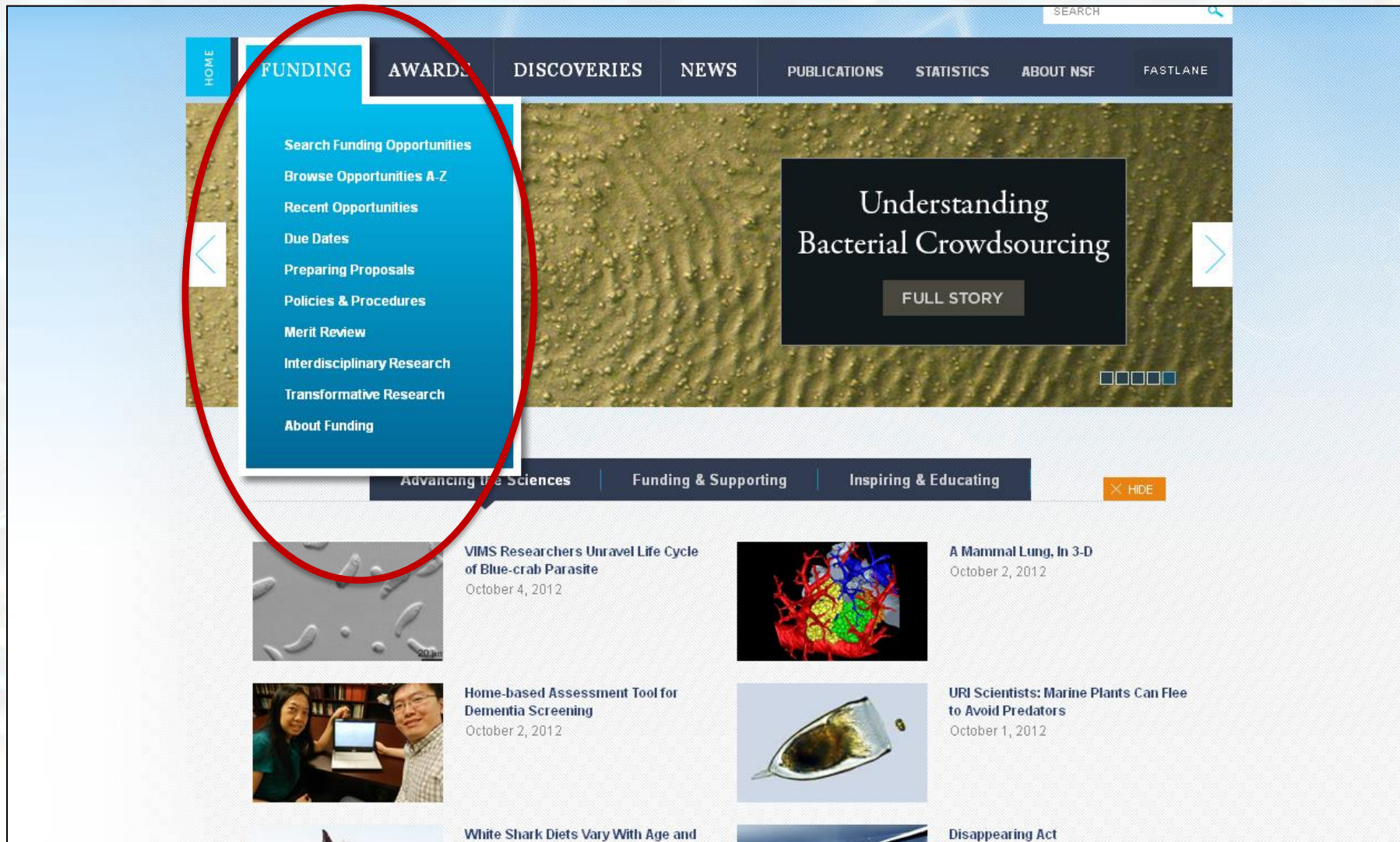
NSF Funding & Research Community

SPECIAL NOTICES

FUNDING OPPORTUNITIES



Navigating www.NSF.gov



Navigating www.NSF.gov



Are squiggly lines the future of password security?
June 2, 2014



New Understanding of the Brain Website features funding opportunities, research areas
April 2, 2014

NSF Funding & Research Community

SPECIAL NOTICES

NSF Strategic Plan for FY 2014-2018

New NSF Proposal & Award Policies and Procedures Guide Issued, Effective for Proposals Submitted or Due On or After February 24, 2014

NSF Information Related to the American Recovery and Reinvestment Act of 2009

EVENT CALENDAR

17 JUN	NSF ADVANCE Program New Solicitation Webinars WEBCAST
19 JUN	CDL - The Future of Computing - Mediated Research and Innovation WEBCAST
19	The Future of Computing - Mediated Research and Innovation

FUNDING OPPORTUNITIES

Search Funding Opportunities

Enter search term

Search by Program Area

Select One

[VIEW ALL FUNDING OPPORTUNITIES](#)


[Proposal and Award Policies and Procedures Guide](#)

[Prepare a Proposal](#)

[Upcoming Due Dates](#)

[Submit Proposal to FastLane](#)

Navigating www.NSF.gov

**National Science Foundation**

QUICK LINKS

**Research Areas**

- › Biological Sciences
- › Computer & Information Science & Engineering
- › Cyberinfrastructure
- › Education and Human Resources
- › Engineering
- › Environmental Research & Education
- › Geosciences
- › Integrative Activities
- › International Science & Engineering
- › Mathematical & Physical Sciences
- › Polar Programs
- › Social, Behavioral & Economic Sciences

**Funding & Awards**

FUNDING INFO

- › Search Funding Opportunities
- › Browse Funding Opportunities A-Z
- › Recent Funding Opportunities
- › How to Prepare a Funding Proposal
- › Grant Proposal Guide
- › Submit a Proposal to FastLane

AWARD INFO

- › Managing Awards
- › Award & Administration Guide
- › Search Awards
- › Award Statistics (Budget Internet Info System)

**Contact Us**

- › Staff Directory
- › Organization List
- › Visit NSF
- › Work at NSF
- › Do Business with NSF
- › Press
- › Inspector General Hotline
- › How Do I ...?

The National Science Foundation
4201 Wilson Boulevard, Arlington,
Virginia 22230, USA

Tel: (703) 292-5111
FIRS: (800) 877-8339
TDD: (800) 281-8749

**Learning Resources**

- › Film, TV, Exhibits & More!
- › Slideshows & Photo Galleries
- › Classroom Resources
- › Funding for Research on Learning in Formal & Informal Settings

**News & Discoveries**

- › [Recent News](#)
- › Recent Discoveries
- › Multimedia Gallery
- › Special Reports



Navigating www.NSF.gov

National Science Foundation
WHERE DISCOVERIES BEGIN

QUICK LINKS

SEARCH

HOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

Simple Search Advanced Search Popular Searches Download Awards Send Comments Award Search Help

Awards Simple Search

NEW [See What's New in the New Award Search](#)

Search award for: **Search** ➔

Use double quotes for exact search. For example "water vapor".

☒ **Active Awards** ☐ **Expired Awards**

FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

[Research.gov](#) | [USA.gov](#) | [National Science Board](#) | [Recovery Act](#) | [Budget and Performance](#) | [A](#)
[Web Policies and Important Links](#) | [Privacy](#) | [FOIA](#) | [NO FEAR Act](#) | [Inspector General](#) | [Webmas](#)



Navigating www.NSF.gov

HOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

Simple Search | Advanced Search | Popular Searches | Download Awards | Send Comments | Award Search Help

Awards Advanced Search

NEW [See What's New in the New Award Search](#)

Awardee Information

Principal Investigator First Name

Principal Investigator Last Name

☐ Include Co-Principal Investigator in name search

Organization

State

Zip Code

Country

Program Information

NSF Organization

Element Code

☐ Any ☒ All

Reference Code

☐ Any ☒ All

HINT: The "Program" box searches both program element and program reference names and codes.

Program

Program Officer

Additional Information

Keyword

HINT: The Keyword field searches on the title and abstract only.

☐ Search Award Title Only

Award Number

From **To**

Award Amount

Award Instrument

HINT: Data prior to 1976 may be less complete.

☒ Active Awards ☐ Expired Awards

Original Award Date **From** **To**

Start Date **From** **To**

Expiration Date **From** **To**



Deadlines and announcements

Relevant links

Past funding

Drilling Down

Directorate for Computer & Information Science & Engineering

Secure and Trustworthy Cyberspace (SaTC)

CONTACTS

Name	Email	Phone	Room
Jeremy Epstein	jepstein@nsf.gov	(703) 292-8338	1175
Nina Amla	namla@nsf.gov	(703) 292-8910	1115
Christopher Clifton	cclifton@nsf.gov	(703) 292-8930	
Sol Greenspan	sgreensp@nsf.gov	(703) 292-8910	1115
Wenjing Lou	wlou@nsf.gov	(703) 292-8950	1175
Anita Nikolic	anikolic@nsf.gov	(703) 292-8970	
Deborah Shands	dshands@nsf.gov	(703) 292-4505	1175
Ralph Wachter	rwachter@nsf.gov	(703) 292-8950	1175
Victor P. Piotrowski	vpiotrow@nsf.gov	(703) 292-5141	865
Andrew D. Pollington	adpollin@nsf.gov	(703) 292-4878	1025
Zhi (Gerry) Tian	ztian@nsf.gov	(703) 292-2210	525
Heng Xu	hxu@nsf.gov	(703) 292-8643	995 N

SaTC Questions: satc@nsf.gov

PROGRAM GUIDELINES

Solicitation [14-599](#)

List of program officers and contact info (ask if email or phone is better)

Do NOT send to each person!

Generic address

Link to current solicitation(s)



Drilling Down

Important Information for Proposers

A revised version of the *NSF Proposal & Award Policies & Procedures Guide (PAPPG)* (NSF 15-1), is effective for proposals submitted, or due, on or after December 26, 2014. The PAPPG is consistent with, and, implements the new Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) (2 CFR § 200). NSF anticipates release of the PAPPG in the Fall of 2014. Please be advised that, depending on the specified due date, the guidelines contained in NSF 15-1 may apply to proposals submitted in response to this funding opportunity.

DUE DATES

Full Proposal Window: December 4, 2014 - December 19, 2014
CYBERSECURITY EDUCATION Projects
December 4 - December 19, Annually Thereafter

Full Proposal Window: January 2, 2015 - January 14, 2015
SMALL Projects
January 2 - January 14, Annually Thereafter

Full Proposal Window: September 2, 2015 - September 21, 2015
MEDIUM Projects
September 2 - September 19, Annually Thereafter

Full Proposal Window: November 4, 2015 - November 19, 2015
LARGE Projects
November 4 - November 19, Annually Thereafter

SYNOPSIS

Cyberspace has transformed the daily lives of people for the better. The rush to adopt cyberspace, however, has exposed its fragility and vulnerabilities: corporations, agencies, national infrastructure and individuals have been victims of cyber-attacks. In December 2011, the National Science and Technology Council (NSTC) with the cooperation of NSF issued [a broad, coordinated Federal strategic plan](#) for cybersecurity research and development to "change the game," minimize the misuses of cyber technology, bolster education and training in cybersecurity, establish a science of cybersecurity, and transition promising cybersecurity research into practice. This challenge requires a dedicated approach to research, development, and education that leverages the disciplines of mathematics and statistics, the social sciences, and engineering together with the computing, communications and information sciences.

General announcements

Submission windows
and/or deadlines

Program description



Drilling Down

RELATED URLS

[Frequently Asked Questions \(FAQs\) for SaTC \(NSF 14-599\)](#)

[Frequently Asked Questions \(FAQs\) for SaTC \(NSF 13-578\) - archived](#)

[Frequently Asked Questions \(FAQs\) for SaTC \(NSF 12-503\) - archived](#)

[SaTC Webinar \(December 2, 2011\)](#)

REVISIONS AND UPDATES

THIS PROGRAM IS PART OF

[Additional Funding Opportunities for the CCF Community](#)

[Additional Funding Opportunities for the CNS Community](#)

[Additional Funding Opportunities for the IIS Community](#)

[Additional Opportunities](#)

[Other Special Research Programs Available to DMS Communities](#)

[What Has Been Funded \(Recent Awards Made Through This Program, with Abstracts\)](#)

[Map of Recent Awards Made Through This Program](#)

[News](#)

[Discoveries](#)

Related URLs (FAQs, webinars, etc)

Other related organizations

Past funding by the program



Additional Information on Resources

Join Directorate
Specific Listserves!

Use Grants.gov's
search feature

The screenshot shows the Grants.gov homepage. At the top, there's a navigation bar with links for CONTACT US, MANAGE SUBSCRIPTIONS, REGISTER, and LOGIN. Below this is a search bar with a dropdown menu set to 'Grant Opportunities' and a 'GO' button. The main navigation menu includes HOME, ABOUT, SEARCH GRANTS, APPLICANTS, GRANTORS, SYSTEM-TO-SYSTEM, FORMS, OUTREACH, and SUPPORT. The 'Find Grants' section features a video of the Washington Monument and a 'Search Grant Opportunities' button. Below this is the 'Find Open Grant Opportunities' section with tabs for NEWEST OPPORTUNITIES, BROWSE CATEGORIES, BROWSE AGENCIES, and BROWSE ELIGIBILITIES. A table lists several funding opportunities with columns for Funding Opportunity Number, Opportunity Title, and Agency. To the right, there are sections for 'Grants.gov Updates' (including a maintenance outage notice) and 'Did You Know?' (with tips on new features and SAM registration).

Grants.gov
FIND. APPLY. SUCCEED.™

CONTACT US | MANAGE SUBSCRIPTIONS | REGISTER | LOGIN

SEARCH: Grant Opportunities ▾ Enter Keyword... **GO**

HOME | ABOUT ▾ | SEARCH GRANTS | APPLICANTS ▾ | GRANTORS ▾ | SYSTEM-TO-SYSTEM ▾ | FORMS ▾ | OUTREACH ▾ | SUPPORT ▾

Find Grants

SEARCH Grants.gov for your federal grants by keywords or more specific criteria. All discretionary grants offered by the 26 federal grant-making agencies can be found on Grants.gov. You do not have to register with Grants.gov to find grant opportunities.

Search Grant Opportunities »

Find Open Grant Opportunities

NEWEST OPPORTUNITIES | BROWSE CATEGORIES | BROWSE AGENCIES | BROWSE ELIGIBILITIES

Funding Opportunity Number	Opportunity Title	Agency
RFA-263-14-000001	Local Scholarship Program	Egypt USAID-Cairo
NNH14ZDA001N-RST	ROSES 2014: Remote Sensing Theory for Earth Science	NASA Headquarters
CDC-RFA-DP14-1419PPHF14	PPHF 2014: Racial and Ethnic Approaches to Community Health (REACH) - financed in part by Prevention and Public Health Funding	Chronic Disease Prevention and Health Promotion
HHS-2014-ACL-CDAP-SO-0089	State Health Insurance Assistance Program Performance Improvement and Innovation Grant	Administration for Community Living
DARPA-BAA-14-46	DSO Office-Wide	DARPA - Defense Sciences

[View More »](#)

Grants.gov Updates:

Grants.gov Scheduled Maintenance Outage:
June 21-23, 2014.

For more information on scheduled maintenance outages and status updates, please visit the following:
[Grants.gov Calendar »](#)
[Grants.gov Blog »](#)

Did You Know?

Did you know new features were recently added? For a full description of the new enhancements covered in the Applicant Release Notes, click [here »](#)

Did you know that Grants.gov must receive verification of registration from SAM electronically before AORs can submit applications on Grants.gov? Please allow 24-48 hours from the date of the SAM email notification to complete the electronic process. To quickly and easily verify Grants.gov AOR status, click [here »](#)



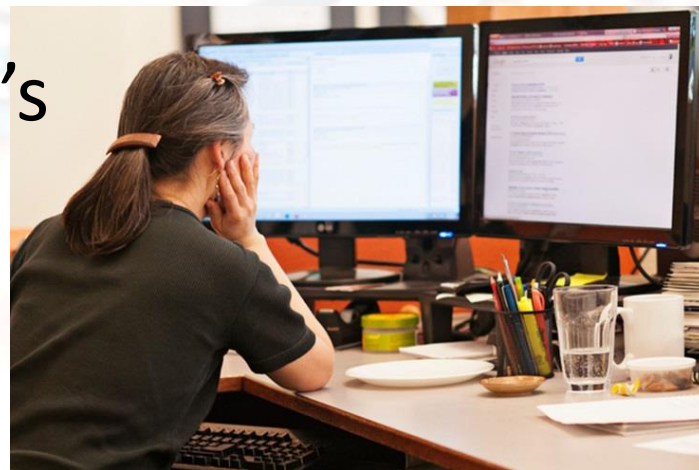
Questions on Funding Opportunities?



Contact your NSF Program Officer
(after checking the website
and solicitation 😊)

Work with your organization's
sponsored projects office

Look for workshops on
federal research funding





Things to Consider Before Applying...



CHECKLIST

Five Key Elements

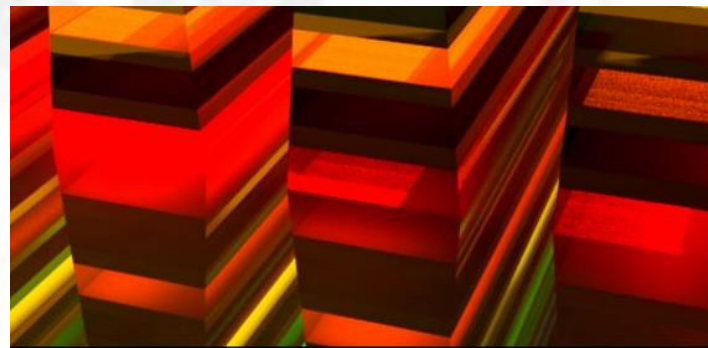
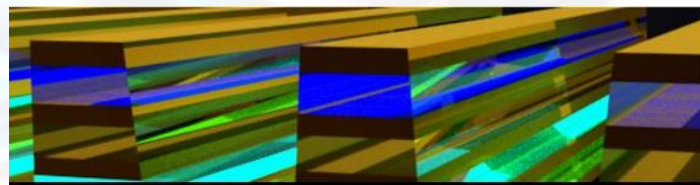
1. Great idea
2. Fit with current research expertise and career development plans
3. Ability to devise a strategy including benchmarks, timelines, and metrics
4. Adequate resources to accomplish your project
5. Assessment Plan

Getting Started

Carefully study the Grant Proposal Guide (GPG)

Also study:

- Categories of Funding Opportunities
- Dear Colleague Letters
- Program Descriptions
- Program Announcements
- Program Solicitations



Developing your Proposal

Key Questions for Prospective Investigators

- What has already been done?
- What do you intend to do?
- Why is the work important?
- How is the work unique or cutting edge?
- How are you going to do the work?
- Do you have the right team?

Proposal Development Strategies:

What Do You Need (Besides \$)?

- Prepare to do the project
 - Realistically assess needs
 - Determine available resources
 - Develop preliminary data
 - Present to colleagues/mentors/students
- Determine possible funding sources
(NSF may not be the right or the only one)



Proposal Development Strategies:

What details should you glean from the solicitation?



- Overall scope and mission
- Instructions (deviations from the GPG)
- How your proposed project fits with the solicitation
- Review procedures and criteria
- Deadlines

Proposal Development Strategies:

Who Should You Talk To?

How Should You Contact Them?

NSF Program Officer

- Your proposed project
- Clarifications on specific program requirements/limitations
- Current program patterns

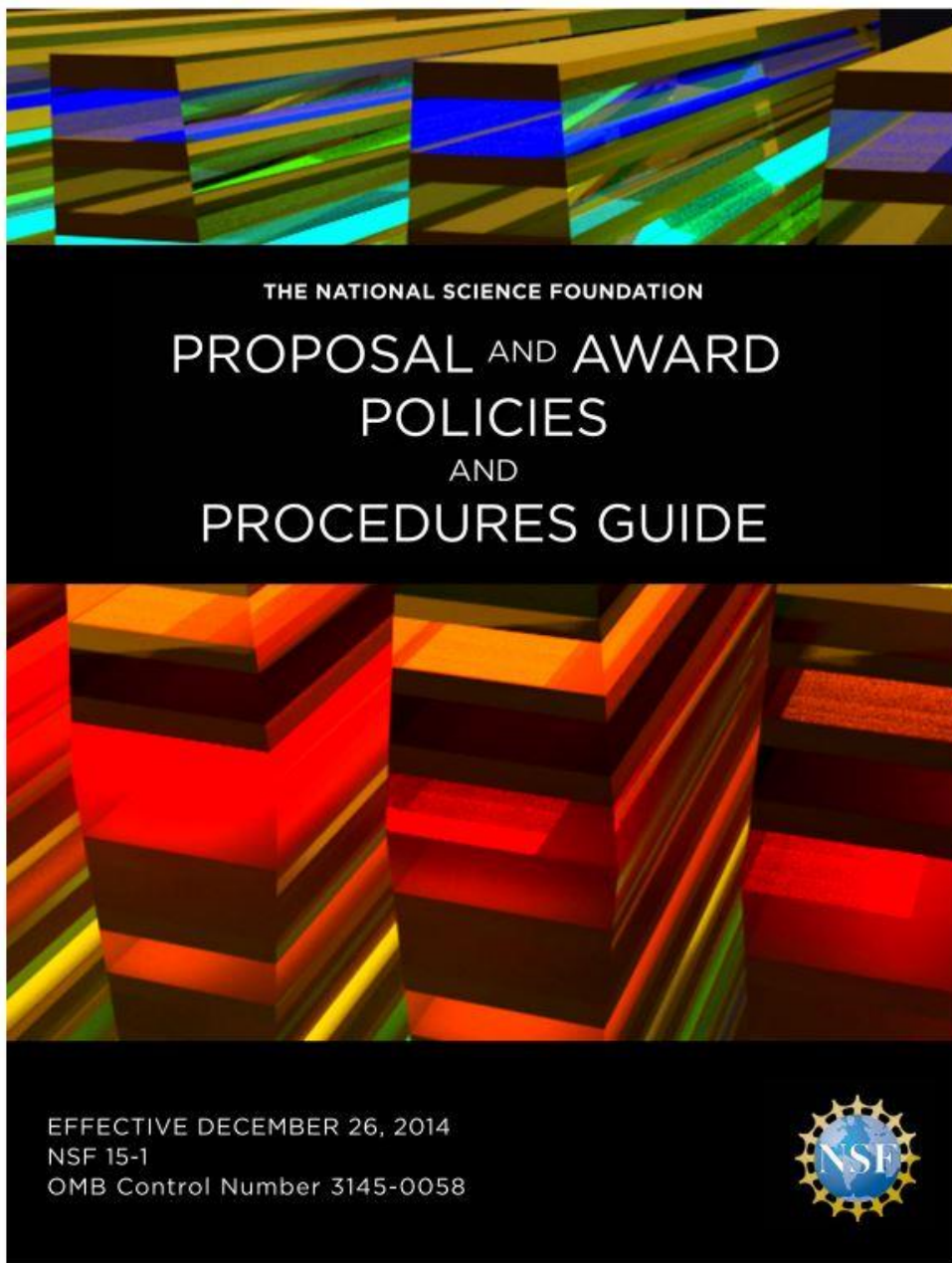
Your organization's sponsored projects office

- University guidelines for applications
- Institutional Review Board "IRB" Approvals (IACUC approvals, etc.)





So You Want to Write a Proposal...



**The Grant Proposal
Guide (GPG) is
contained within
the PAPPG**

**Revised NSF15-1,
December 26, 2014**



Where Are Funding Opportunities?

Two main types of opportunities:

Solicited Proposals

Unsolicited Proposals

Program Descriptions

Program Announcements

Program Solicitations

Dear Colleague Letters (DCL)



What to Look for in a Program Announcement or Solicitation

- **Goals**
- **Eligibility Requirements**
- **Special proposal preparation
and/or award requirements**
- **Review Criteria**



Sample Cover Page of a Solicitation

Louis Stokes Alliances for Minority Participation (LSAMP)

PROGRAM SOLICITATION
NSF 12-564



REPLACES DOCUMENT(S):
NSF 11-543



National Science Foundation

Directorate for Education & Human Resources
Division of Human Resource Development



Full Proposal Deadline(s) (due by 5 p.m. proposer's local time):

August 28, 2012

Bridge to the Doctorate

October 05, 2012

First Friday in October, Annually Thereafter

Bridge to the Doctorate

**Program
Solicitation
Number**

**NSF Directorates
and Offices
providing funding
for this
opportunity**

Sample Cover Page of a Solicitation

Award Information

Anticipated Type of Award: Standard Grant or Continuing Grant or Cooperative Agreement

Estimated Number of Awards: 60



Up to 60 awards will be made across fiscal 2012 and 2013.

In FY 2012, up to 20 Bridge to the Doctorate (BD) grants will be made.

In FY2013, 20 Alliance grants (this includes 5 B2B), up to 15 Bridge to the Doctorate (BD) grants and up to 5 Broadening Participation Research (BPR) in STEM Education grants.

Anticipated Funding Amount: \$20,000,000



\$20,000,000 across fiscal years 2012 and 2013; Subject to the availability of funds.

**Expected number
of awards funded
by the program
per year**

**Expected funds
available to the
program per year**

Sample Cover Page of a Solicitation

Eligibility Information

Organization Limit:

Proposals may only be submitted by the following:

- Universities and Colleges - Universities and two- and four-year colleges (including community colleges) accredited in, and having a campus located in the US, acting on behalf of their faculty members. Such organizations also are referred to as academic institutions.

PI Limit:

Alliances (including the B2B) and BD: To promote institutional commitments to increase the quality and quantity of under-represented minorities in STEM disciplines, the President or Provost of the lead institution should serve as the Principal Investigator. A full explanation should be provided for a PI designation in variance with this requirement. Co-principal investigators from partner institutions may be designated, as appropriate, for the project.

Broadening Participation Research in STEM Education: Eligible PI/co-PI(s) for proposals applying for educational research or evaluation support should be the individual conducting or responsible for the research or evaluation project. Other potential co-Principal Investigators include collaborators on the research project. At least one of the PI's must have experience in educational research.

Limit on Number of Proposals per Organization:

Alliances (including B2B) and BD: 1

Broadening Participation Research in STEM Education: No limit.

Limit on Number of Proposals per PI:

Alliances (including B2B): 1

Bridge to the Doctorate: 1

Broadening Participation Research in STEM Education: No limit

**Eligibility
information for
institutions/PIs
submitting
proposals**

Proposal Due Dates

No Deadlines –

Proposals may be submitted at any time



Target Dates –

Dates after which proposals will still be accepted, but they may miss a panel. Alert the Program Office if you think you might miss the date

Deadline Dates – Proposals will not be accepted after this date and time (5 p.m. submitter's local time)

Submission Windows –

Designated periods of time during which proposals are accepted. Closing date converts to a deadline date

Types of Submissions

Letter of Intent –

Facilitates management of reviewers and panelists

Preliminary Proposal-

Sometimes required, sometimes optional

Full Proposal-

Must conform to GPG requirements (Except when they are superseded by the requirements of the solicitation)



Parts of a Proposal



Sections of an NSF Proposal

Cover Sheet

Many of the boxes on the cover sheet are electronically prefilled as part of the FastLane login process.

COVER SHEET FOR PROPOSAL TO THE NATIONAL SCIENCE FOUNDATION					
PROGRAM ANNOUNCEMENT/SOLICITATION NO./CLOSING DATE: If not in response to a program announcement/solicitation enter NSF 08-1					FOR NSF USE ONLY
NSF 98-164					NSF PROPOSAL NUMBER
FOR CONSIDERATION BY NSF ORGANIZATION UNIT(S) (Indicate the most specific unit known, i.e. program, division, etc.)					0840812
CNS - NETWORKING RESEARCH					
DATE RECEIVED	NUMBER OF COPIES	DIVISION ASSIGNED	FUND CODE	DUNS# (Data Universal Numbering System)	FILE LOCATION
08/03/2008	17	05050000 NCR	4097	0748118054568	02/10/2009 10:22am
EMPLOYER IDENTIFICATION NUMBER (EIN) OR TAXPAYER IDENTIFICATION NUMBER (TIN)		SHOW PREVIOUS AWARD NO. IF THIS IS <input type="checkbox"/> A RENEWAL <input type="checkbox"/> AN ACCOMPLISHMENT-BASED RENEWAL		IS THIS PROPOSAL BEING SUBMITTED TO ANOTHER FEDERAL AGENCY? YES <input type="checkbox"/> NO <input checked="" type="checkbox"/> IF YES, LIST ACRONYM(S)	
NAME OF ORGANIZATION TO WHICH AWARD SHOULD BE MADE NSF			ADDRESS OF AWARD ORGANIZATION, INCLUDING 9 DIGIT ZIP CODE Arlington, VA 222302000 US		
AWARDEE ORGANIZATION CODE (IF KNOWN) 4102852000					
NAME OF PERFORMING ORGANIZATION, IF DIFFERENT FROM ABOVE			ADDRESS OF PERFORMING ORGANIZATION, IF DIFFERENT, INCLUDING 9 DIGIT ZIP CODE		
PERFORMING ORGANIZATION CODE (IF KNOWN)					
IS AWARD ORGANIZATION (Check All That Apply) (See GPG II.C For Definitions)					
<input type="checkbox"/> SMALL BUSINESS <input type="checkbox"/> MINORITY BUSINESS <input type="checkbox"/> IF THIS IS A PRELIMINARY PROPOSAL THEN CHECK HERE <input type="checkbox"/> FOR-PROFIT ORGANIZATION <input type="checkbox"/> WOMAN-OWNED BUSINESS					
TITLE OF PROPOSED PROJECT Neural Network Research					
REQUESTED AMOUNT \$ 400,000		PROPOSED DURATION (1-60 MONTHS) 0 months		REQUESTED STARTING DATE	
SHOW RELATED PRELIMINARY PROPOSAL NO. IF APPLICABLE					
CHECK APPROPRIATE BOX(ES) IF THIS PROPOSAL INCLUDES ANY OF THE ITEMS LISTED BELOW					
<input type="checkbox"/> BEGINNING INVESTIGATOR (GPG I.G.2) <input type="checkbox"/> HUMAN SUBJECTS (GPG II.D.6) Human Subjects Assurance Number _____ <input type="checkbox"/> DISCLOSURE OF LOBBYING ACTIVITIES (GPG II.C) Exemption Subsection _____ or IRB App. Date _____ <input type="checkbox"/> PROPRIETARY & PRIVILEGED INFORMATION (GPG I.D. II.C.1.d) <input type="checkbox"/> INTERNATIONAL COOPERATIVE ACTIVITIES: COUNTRY/COUNTRIES INVOLVED (GPG II.C.2.j) _____ <input type="checkbox"/> HISTORIC PLACES (GPG II.C.2.j) <input type="checkbox"/> HIGH RESOLUTION GRAPHICS/OTHER GRAPHICS WHERE EXACT COLOR REPRESENTATION IS REQUIRED FOR PROPER INTERPRETATION (GPG I.G.1) _____ <input type="checkbox"/> SMALL GRANT FOR EXPLOR. RESEARCH (SGER) (GPG II.D.1) _____ <input type="checkbox"/> VERTEBRATE ANIMALS (GPG II.D.5) IACUC App. Date _____ PHS Animal Welfare Assurance Number _____					
PI/PD DEPARTMENT Division of Information Systems			PI/PD POSTAL ADDRESS 4201 Wilson Boulevard		
PI/PD FAX NUMBER 703-292-3000			Arlington, VA 222301000 United States		
NAMES (TYPED)	High Degree	Yr of Degree	Telephone Number	Electronic Mail Address	
Terry Demo	PhD	2005	703-292-1000	td@nsf.gov	
CO-PI/PD					
CO-PI/PD					
CO-PI/PD					
CO-PI/PD					

Electronic Signature



Sections of an NSF Proposal

Project Summary

Text boxes must contain an Overview, a Statement on Intellectual Merit, and a Statement of Broader Impacts.

Proposals that do not separately address the Overview and both merit review criteria in their respective text boxes will not be accepted by FastLane.

Project summaries with special characters (e.g., mathematical formulas) may be uploaded as a PDF document.

Project Description

Proposers should address what they want to do, why they want to do it, how they plan to do it, how they will know if they succeed, and what benefits could accrue if the project is successful.

A separate section within the narrative labeled “Broader Impacts of the Proposal Work” must be completed.



Sections of an NSF Proposal

References Cited

Proposers must follow accepted scholarly practices in providing citations for source materials.

Biographical Sketches

For all senior project personnel. These must not exceed two pages in length per individual, and abide by a very specific format.

Budget

Each proposal must contain a budget for each year of support requested. The budget justification for the proposing organization must be no more than three pages for all years of the project combined. Each subaward may include a separate budget justification of no more than three pages.



Budgetary Guidelines

Amounts should be:

- **Realistic and reasonable**
- **Well-justified and should establish need**
- **Consistent with program guidelines in the solicitation, GPG, and in the Award and Administration Guide (AAG)**

Eligible costs consist of:

- **Personnel**
- **Equipment**
- **Travel**
- **Participant support**
- **Other direct costs**
(e.g., subawards, consultant services, computer services, and publications costs)
- **Indirect costs**
(As appropriate)

NSF Cost Sharing Policy

- Inclusion of ***voluntary committed*** cost sharing is **prohibited** in the budget of solicited & unsolicited proposals.
- Organizations may, at their own discretion, continue to contribute voluntary uncommitted cost sharing to NSF-sponsored projects as part of the section for Facilities, Equipment, and Other Resources.

Sections of an NSF Proposal

Facilities, Equipment, and Other Resources

Used to assess the adequacy of the organizational resources available to perform the effort proposed. Should not contain quantifiable financial information.

Current and Pending Support

This section of the proposal requires reporting on all current and pending support for ongoing projects and proposals from any funding source.



Special Information and Supplementary Documentation

- Letters of support versus letters of commitment
- Postdoctoral mentoring plans
- Data management plans
- You should alert NSF officials to unusual circumstances that require special handling (i.e. proprietary information)
- Solicitations may specify what is and is not allowed to be submitted

Mentoring for Postdoctoral Researchers

- **Explicit description of the mentoring activities**
- **Must include a mentoring plan as a supplementary document (maximum one-page)**
- **For collaborative proposals, lead organization must submit a single mentoring plan for all postdoctoral researchers supported under the entire project.**



Data Management Plan Requirements

Requirements by Directorate, Office, Division, Program, or other NSF Unit

Links to data management requirements and plans relevant to specific Directorates, Offices, Divisions, Programs, or other NSF units, are provided below. If guidance specific to the program is not provided, then the requirements established in [Grant Proposal Guide, Chapter II.C.2.i](#) apply.

Please note that if a specific program solicitation provides guidance on preparation of data management plans, such guidance must be followed.

- Engineering Directorate (ENG)
 - [Directorate-wide Guidance](#)
- Geological Sciences Directorate (GEO)
 - [Division of Earth Sciences](#)
 - [Integrated Ocean Drilling Program](#)
 - [Division of Ocean Sciences](#)
- Mathematical and Physical Sciences Directorate (MPS)
 - [Division of Astronomical Sciences](#)
 - [Division of Chemistry](#)
 - [Division of Materials Research](#)
 - [Division of Mathematical Sciences](#)
 - [Division of Physics](#)
- Social, Behavioral and Economic Sciences Directorate (SBE)
 - [Directorate-wide Guidance](#)

[Data Management & Sharing Frequently Asked Questions \(FAQs\)](#) - updated November 30, 2010

**Requirements
may vary by
Directorate or
Office**

nsf.gov/bfa/dias/policy/dmp.jsp



Questions?





NSF's Crosscutting Programs

What Is a Crosscutting Program?

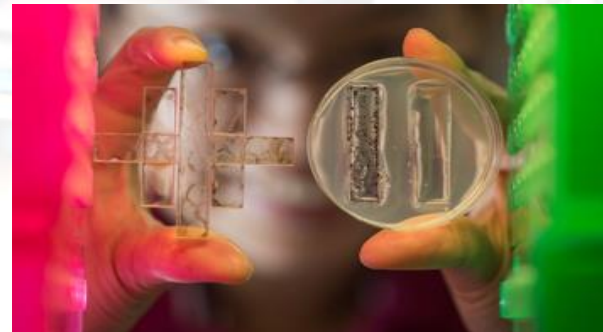
NSF has many programs that are sponsored by more than one NSF unit.... cutting across the Foundation in different ways.

....NSF also participates in many programs with other U.S. government agencies.



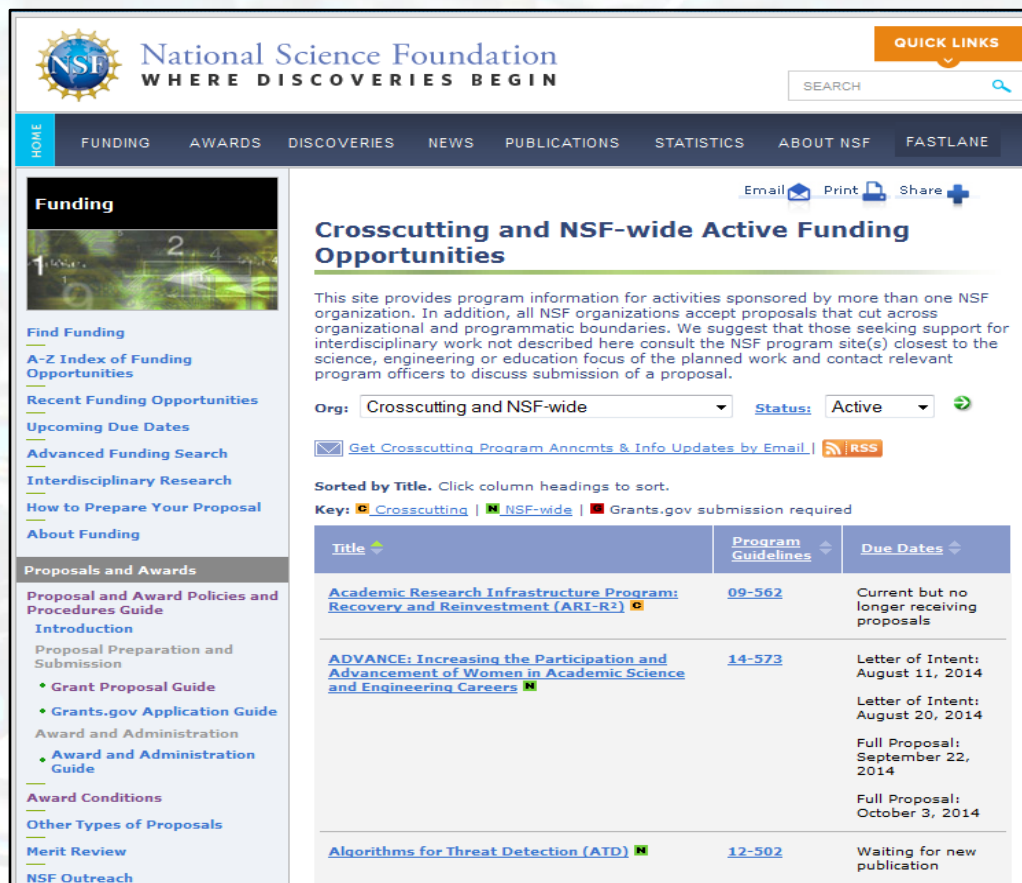
Types of Crosscutting Activities

- International
- Interdisciplinary research – theme-based (e.g., Designing Materials, Hazards and Disasters)
- People-oriented (e.g., ADVANCE, CAREER, REU, Work-Life Balance)
- Infrastructure (e.g., MRI)
- Translational (ICorps, SBIR)
- Institutional, Centers (e.g., IUCRC, STC)



Find Funding for Crosscutting Programs

Go to [nsf.gov/funding/pgm_list.jsp?type=xcut](https://www.nsf.gov/funding/pgm_list.jsp?type=xcut)



National Science Foundation
WHERE DISCOVERIES BEGIN

QUICK LINKS

SEARCH

HOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

Funding

Find Funding
A-Z Index of Funding Opportunities
Recent Funding Opportunities
Upcoming Due Dates
Advanced Funding Search
Interdisciplinary Research
How to Prepare Your Proposal
About Funding

Proposals and Awards
Proposal and Award Policies and Procedures Guide
Introduction
Proposal Preparation and Submission
• Grant Proposal Guide
• Grants.gov Application Guide
Award and Administration
• Award and Administration Guide
Award Conditions
Other Types of Proposals
Merit Review
NSF Outreach

Crosscutting and NSF-wide Active Funding Opportunities

This site provides program information for activities sponsored by more than one NSF organization. In addition, all NSF organizations accept proposals that cut across organizational and programmatic boundaries. We suggest that those seeking support for interdisciplinary work not described here consult the NSF program site(s) closest to the science, engineering or education focus of the planned work and contact relevant program officers to discuss submission of a proposal.

Org: Status:

☐ Get Crosscutting Program Annncmts & Info Updates by Email | ☐ RSS

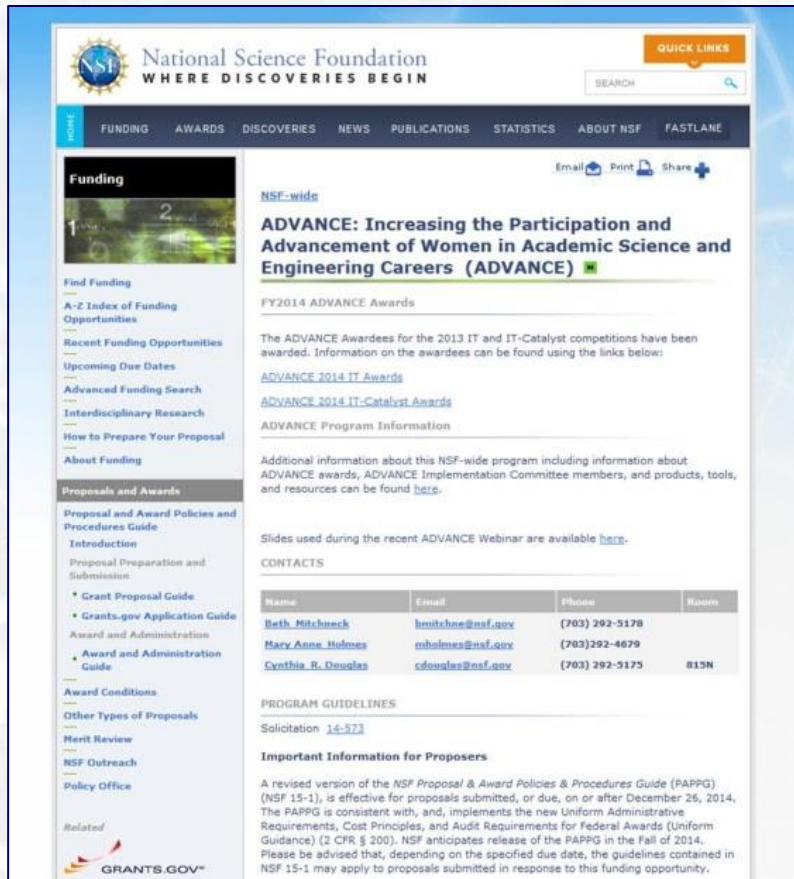
Sorted by Title. Click column headings to sort.

Key: ☒ Crosscutting | ☒ NSF-wide | ☐ Grants.gov submission required

Title	Program Guidelines	Due Dates
Academic Research Infrastructure Program: Recovery and Reinvestment (ARI-R2)	09-562	Current but no longer receiving proposals
ADVANCE: Increasing the Participation and Advancement of Women in Academic Science and Engineering Careers	14-573	Letter of Intent: August 11, 2014 Letter of Intent: August 20, 2014 Full Proposal: September 22, 2014 Full Proposal: October 3, 2014
Algorithms for Threat Detection (ATD)	12-502	Waiting for new publication



ADVANCE: Increasing the Participation and Advancement of Women in Academic Science and Engineering Careers



The screenshot shows the NSF ADVANCE website. The header includes the NSF logo, the text "National Science Foundation WHERE DISCOVERIES BEGIN", a search bar, and a "QUICK LINKS" button. The navigation menu includes "FUNDING", "AWARDS", "DISCOVERIES", "NEWS", "PUBLICATIONS", "STATISTICS", "ABOUT NSF", and "FASTLANE". The main content area is titled "ADVANCE: Increasing the Participation and Advancement of Women in Academic Science and Engineering Careers (ADVANCE)". It features a "Funding" section with a "Find Funding" button and a list of funding opportunities. Below this is a "Proposals and Awards" section with a "Proposal and Award Policies and Procedures Guide" button. The "CONTACTS" section includes a table with columns for Name, Email, Phone, and Room. The "PROGRAM GUIDELINES" section includes a link to "Solicitation 14-573" and a link to "Important Information for Proposers".

Name	Email	Phone	Room
Beth Mitchneck	bmitchne@nsf.gov	(703) 292-5178	
Mary Anne Holmes	mholmes@nsf.gov	(703) 292-4679	
Cynthia R. Douglas	cdouglas@nsf.gov	(703) 292-5175	815N

Goals:

- Systemic approaches to increase the representation and advancement of women in academic STEM careers.
- Contribute to and inform the general knowledge base on gender equity in the academic STEM disciplines.

Faculty Early Career Development (CAREER)

Goal:

- Provide stable support at a sufficient level and duration to enable awardees to develop careers as outstanding researchers and educators who effectively integrate teaching, learning, and discovery



Graduate Research Fellowship Program (GRFP)



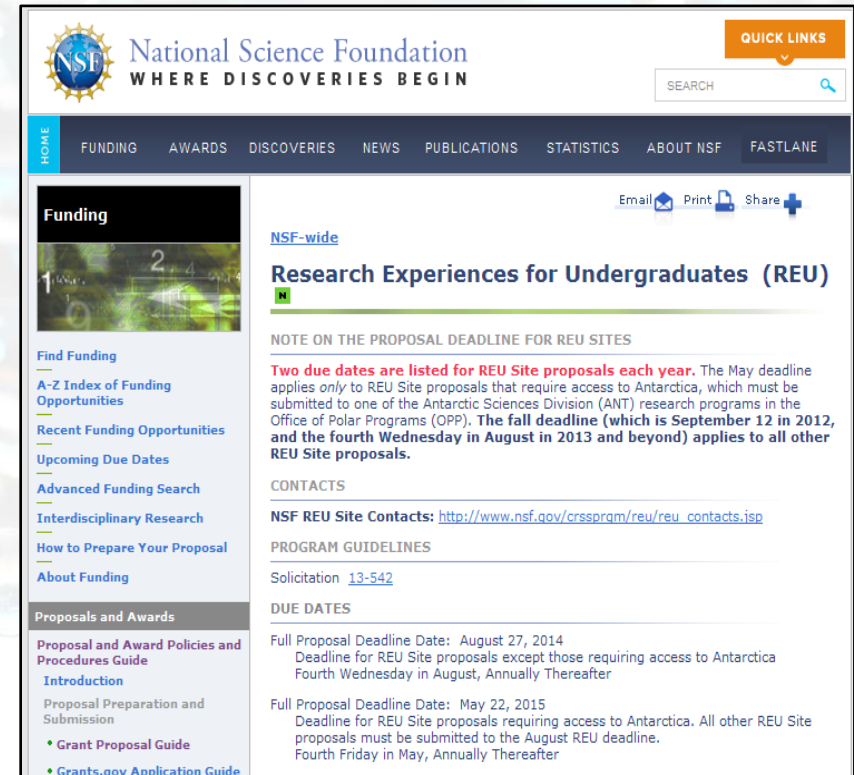
Goals:

- Select, recognize, and financially support individuals with the demonstrated potential to be high achieving scientists and engineers, early in their careers.
- Broaden participation in science and engineering of underrepresented groups, including women, minorities, persons with disabilities, and veterans

Research Experiences for Undergraduates (REU)

Goals:

- Initiate and conduct projects that engage a number of undergraduate students in research.
- Involve students in research who might not otherwise have the opportunity, particularly those from academic institutions where research programs are limited.



The screenshot displays the NSF website's 'Research Experiences for Undergraduates (REU)' page. The header features the NSF logo and the tagline 'WHERE DISCOVERIES BEGIN'. A navigation bar includes links for HOME, FUNDING, AWARDS, DISCOVERIES, NEWS, PUBLICATIONS, STATISTICS, ABOUT NSF, and FASTLANE. A search bar and 'QUICK LINKS' button are in the top right. The main content area is titled 'Research Experiences for Undergraduates (REU)' and includes a 'NOTE ON THE PROPOSAL DEADLINE FOR REU SITES'. It specifies two due dates: the May deadline for REU Site proposals requiring access to Antarctica, and the fall deadline (September 12 in 2012, and the fourth Wednesday in August in 2013 and beyond) for all other REU Site proposals. The page also lists 'CONTACTS' and 'PROGRAM GUIDELINES'.

NSF National Science Foundation
WHERE DISCOVERIES BEGIN

QUICK LINKS

SEARCH

HOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

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Funding

1 2 3 4 5 6 7 8 9 10

Find Funding

- [A-Z Index of Funding Opportunities](#)
- [Recent Funding Opportunities](#)
- [Upcoming Due Dates](#)
- [Advanced Funding Search](#)
- [Interdisciplinary Research](#)
- [How to Prepare Your Proposal](#)
- [About Funding](#)

Proposals and Awards

- [Proposal and Award Policies and Procedures Guide](#)
- [Introduction](#)
- [Proposal Preparation and Submission](#)
- [Grant Proposal Guide](#)
- [Grants.gov Application Guide](#)

NSF-wide

Research Experiences for Undergraduates (REU)

NOTE ON THE PROPOSAL DEADLINE FOR REU SITES

Two due dates are listed for REU Site proposals each year. The May deadline applies only to REU Site proposals that require access to Antarctica, which must be submitted to one of the Antarctic Sciences Division (ANT) research programs in the Office of Polar Programs (OPP). **The fall deadline (which is September 12 in 2012, and the fourth Wednesday in August in 2013 and beyond) applies to all other REU Site proposals.**

CONTACTS

NSF REU Site Contacts: http://www.nsf.gov/crssprgm/reu/reu_contacts.jsp

PROGRAM GUIDELINES

Solicitation [13-542](#)

DUE DATES

Full Proposal Deadline Date: August 27, 2014
Deadline for REU Site proposals except those requiring access to Antarctica
Fourth Wednesday in August, Annually Thereafter

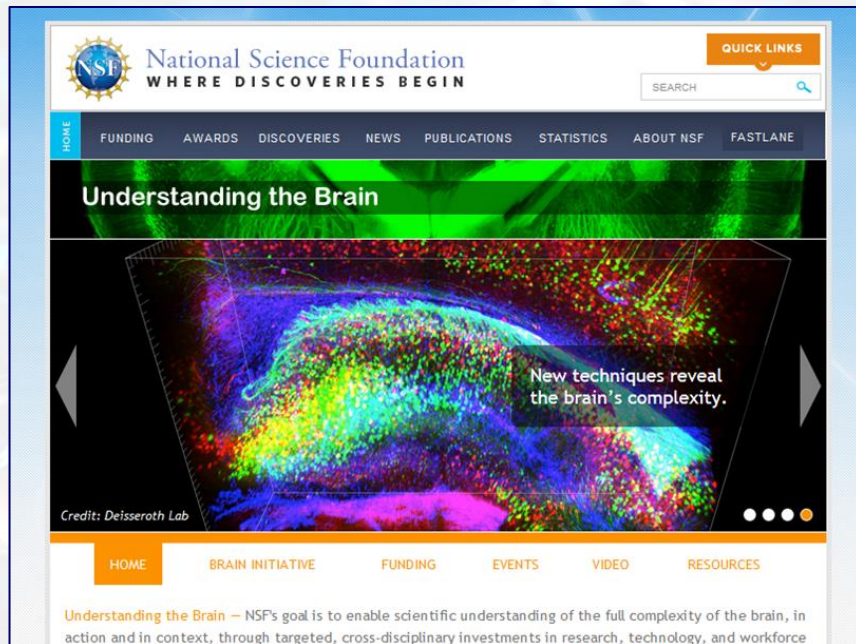
Full Proposal Deadline Date: May 22, 2015
Deadline for REU Site proposals requiring access to Antarctica. All other REU Site proposals must be submitted to the August REU deadline.
Fourth Friday in May, Annually Thereafter



Brain Research through Advancing Innovative Neurotechnologies (BRAIN)

Goal

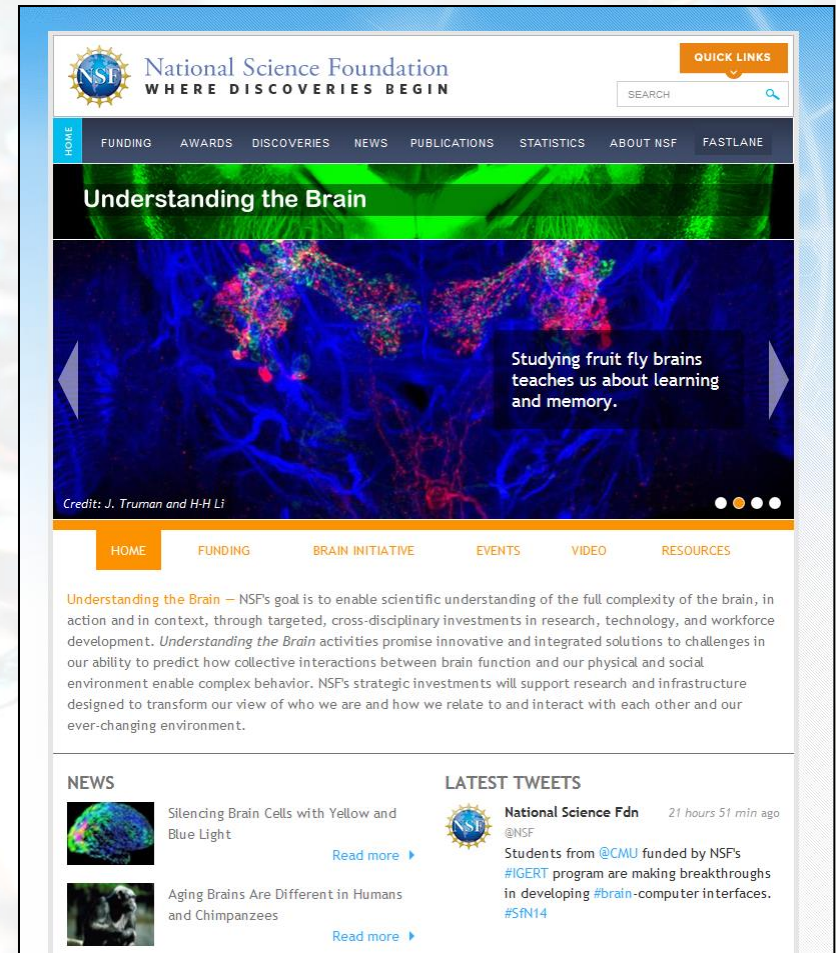
- Enable scientific understanding of the full complexity of the brain in action and in context through targeted, cross-disciplinary investments in research, technology, and workforce development



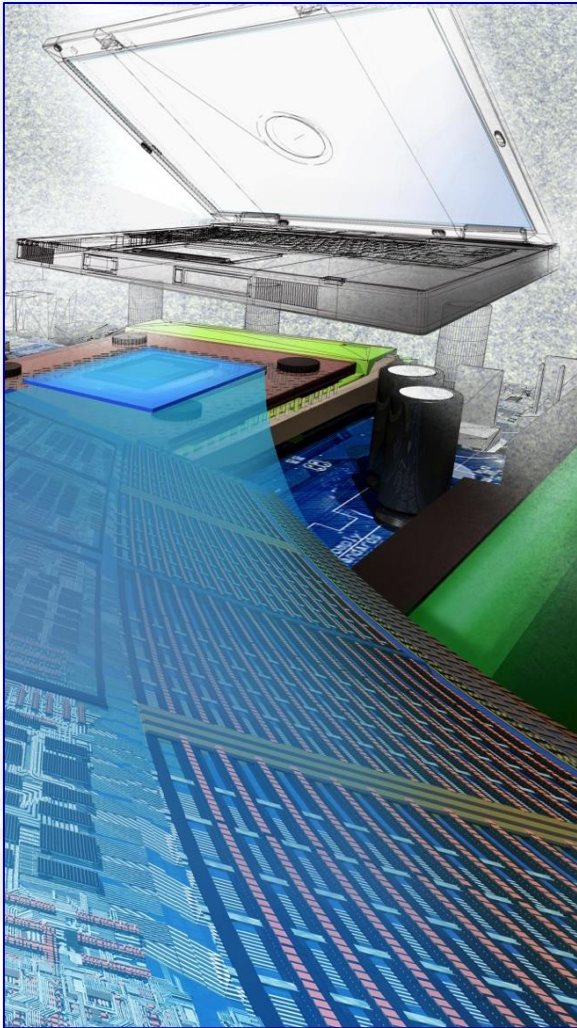
Brain Research through Advancing Innovative Neurotechnologies (BRAIN)

Thematic areas of BRAIN:

- Multi-scale Integration of the Dynamic Activity and Structure of the Brain
- Neurotechnology and Research Infrastructure
- Quantitative Theory and Modeling of Brain Function
- Brain-Inspired Concepts and Designs
- BRAIN Workforce Development



Data Science



Goal

- Improve the nation's capacity in data science by investing in the development of human capital and infrastructure

Major Research Instrumentation (MRI)

Goals:

- Support acquisition of major state-of-the-art instrumentation
- Foster development of the next generation of major instrumentation
- Integrate research with education
- Use, advance, and/or expand the Nation's cyber-infrastructure and/or high performance computing capability
- Promote academic and private sector instrument development partnerships

National Science Foundation
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Award and Administration Guide
Award Conditions
Other Types of Proposals
Merit Review
NSF Outreach

Major Research Instrumentation Program (MRI)

MRI ANNOUNCEMENTS

FREQUENTLY ASKED QUESTIONS POSTED

FAQs have been added for MRI Solicitation 11-503. To view the FAQs page click [here](#).

CONTACTS

Name	Email	Phone	Room
Dr. Randy L. Phelps	mri@nsf.gov	(703) 292-8040	

Additional contact information for NSF's Major Research Instrumentation Program is as follows:

Office of Integrative Activities
Major Research Instrumentation Program
National Science Foundation, Room 935
4201 Wilson Boulevard
Arlington, VA 22230
(703) 292-8040
E-Mail: mri@nsf.gov
Website: <http://www.nsf.gov/od/oi/a/programs/mri>

PROGRAM GUIDELINES

Solicitation [13-517](#)

Important Notice to Proposers

A revised version of the NSF Proposal & Award Policies & Procedures Guide (PAPPG), NSF 13-1, was issued on October 4, 2012 and is effective for proposals submitted, or due, on or after January 14, 2013. Please be advised that, depending on the specified due date, the guidelines contained in NSF 13-1 may apply to proposals submitted in response to this funding opportunity.



NSF Innovation Corps (I-CORPS)



- Public-private partnership program teaches grantees to identify valuable product opportunities that can emerge from academic research, and offers entrepreneurship training to student participants.
- Three main parts of I-Corps:
 - [I-Corps Teams](#)-- composed of academic researchers, student entrepreneurs and business mentors who participate in the [I-Corps curriculum](#).
 - [I-Corps Nodes](#)--Online curricula and on-site activities
 - [I-Corps Sites](#) catalyze additional groups to explore potential I-Corps Team projects and other entrepreneurial opportunities that build on basic research.

Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR)



The screenshot shows the NSF SBIR/STTR website. At the top is the NSF logo with the tagline "WHERE DISCOVERIES BEGIN" and a search bar. Below the navigation menu is a banner image of a robotic arm with the text "IDEAS IN ACTION AT EUREKA PARK". The main content area is titled "SBIR STTR Seed funding from NSF". It describes the program as providing non-dilutive funds for early-stage R&D at small businesses and startups, specializing in hard science and engineering technology with high technical risk and potential for significant commercial or societal impact. It lists grant phases: a short proof-of-concept/feasibility grant (\$150-225k) and a longer development grant (\$750k). It also mentions catalyzing commercialization at startups and small businesses, providing technical feasibility in Phase I, and applying for Phase II funding to focus on scale and development. A "DON'T PANIC!" badge is present, along with an "APPROVED" stamp. At the bottom, it states "Interested? Our next deadline is in December 2014." and a "Learn How to Apply" button.

NSF National Science Foundation
WHERE DISCOVERIES BEGIN

QUICK LINKS

SEARCH

FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

IDEAS IN ACTION AT EUREKA PARK

Home
How to Apply
Grant Management
View Portfolio

SBIR STTR Seed funding from NSF

NSF Small Business Innovation Research / Small Business Technology Transfer (SBIR/STTR) provides non-dilutive funds for early-stage R&D at small businesses and startups. Our specialty? Hard science and engineering technology with **high technical risk** and potential for **significant commercial or societal impact**.

We provide grants in **phases**: a short proof-of-concept / feasibility grant (\$150-225k) can potentially be followed by a longer development grant (\$750k).

Catalyzing Commercialization at Startups & Small Businesses

Prove technical feasibility in Phase I and apply for Phase II funding to focus on scale and development. This R&D **lowers technical risk**, making the venture more attractive to future investors and partners/customers. Over \$500k in supplemental funding is also available.

DON'T PANIC!

NSF SBIR/STTR Program Directors (PDs) have technical and commercial expertise; they help hundreds of small businesses and startups every year. Through the PDs and outside experts, NSF can provide **mentoring** and elements of **entrepreneurial education**.

APPROVED

We recruit technical and commercial experts from around the country to confidentially evaluate the technology, commercial potential and team. Successful companies leverage this **NSF stamp of approval** on the road to commercial success. [More on NSF Merit Review \(watch\)](#)

SBIR is a program in the Division of Industrial Innovation and Partnerships

Share | Facebook | Twitter | LinkedIn | YouTube

Interested? Our next deadline is in December 2014.

Learn How to Apply

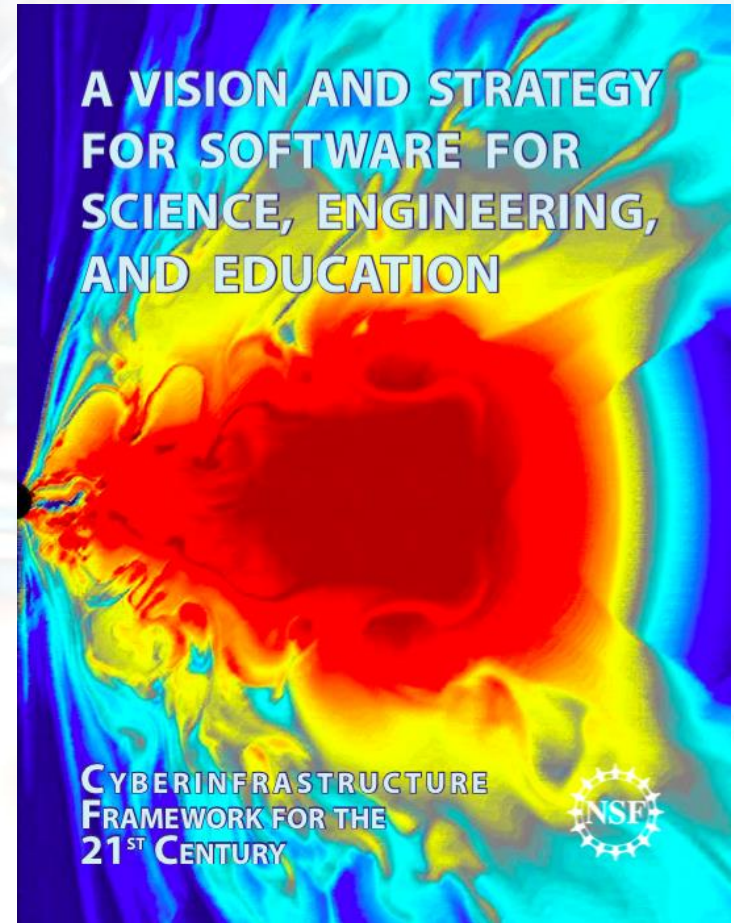
- Provides non-dilutive funds for early-stage R&D at small businesses and startups.
- Hard science and engineering technology projects with **high technical risk** and potential for **significant commercial or societal impact**.



Cyber Infrastructure for the 21st Century (CIF21)

CIF21 advances new computational infrastructure as a priority for driving innovation in science and engineering

- SI²
- DIBBs
- CDS&E

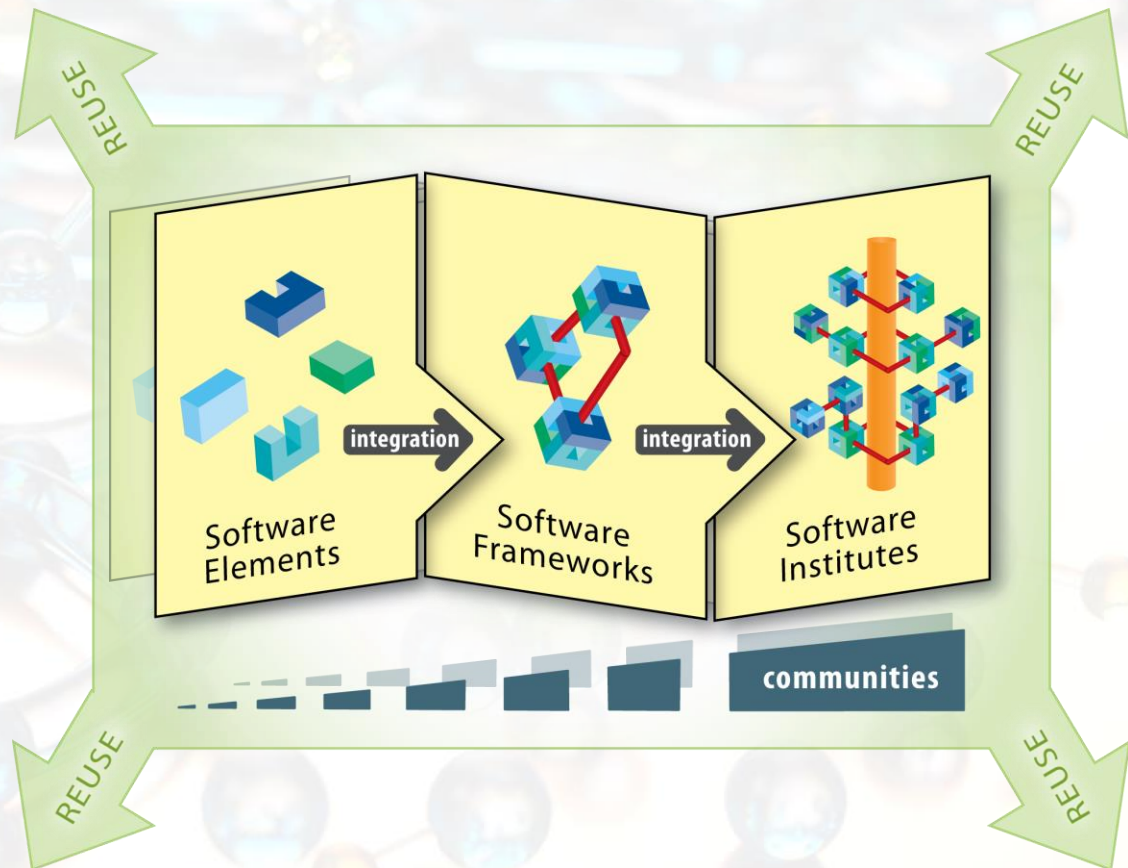


Software Infrastructure for Sustained Innovation (SI²)

Because software is the integral enabler of computation, experiment and theory, and a key part of the cyberinfrastructure that enables S&E research to achieve new discoveries,

SI² encourages PIs to develop software with:

- purpose
- a wide audience
- a fit with other infrastructure
- reusability



Software Infrastructure for Sustained Innovation (SI²)

Goals:

- Transform innovations in research and education into sustained software resources that are an integral part of the cyberinfrastructure
- Create a software ecosystem that includes all levels of the software stack and scales from individual or small groups of software innovators to large hubs of software excellence

The screenshot shows the NSF website with the following content:

- Header:** NSF logo, "National Science Foundation WHERE DISCOVERIES BEGIN", "QUICK LINKS", and a search bar.
- Navigation:** FUNDING, AWARDS, DISCOVERIES, NEWS, PUBLICATIONS, STATISTICS, ABOUT NSF, FASTLANE.
- Left Sidebar:** "Funding" section with links to "Find Funding", "A-Z Index of Funding Opportunities", "Recent Funding Opportunities", "Upcoming Due Dates", "Advanced Funding Search", "Interdisciplinary Research", "How to Prepare Your Proposal", "About Funding", "Proposals and Awards", "Proposal and Award Policies and Procedures Guide", "Introduction", "Proposal Preparation and Submission", "Grant Proposal Guide", "Grants.gov Application Guide", "Award and Administration", "Award and Administration Guide", "Award Conditions", "Other Types of Proposals", "Merit Review", "NSF Outreach", "Policy Office", and "Related" section with the "GRANTS.GOV" logo.
- Main Content:**
 - Crosscutting:** "Software Infrastructure for Sustained Innovation - SI2 (SI2-SI2)" with a small icon.
 - CONTACTS:** A table listing contacts with their names and divisions.
 - PROGRAM GUIDELINES:** "Solicitation 13-S11".
 - Important Information for Proposers:** A paragraph about the revised NSF Proposal & Award Policies & Procedures Guide (PAPPG) (NSF 15-1), effective for proposals submitted on or after December 26, 2014.
 - DUE DATES:** "Current but no Longer Receiving Proposals".
 - SYNOPSIS:** A paragraph about NSF's vision of a Cyberinfrastructure Framework for 21st Century Science and Engineering (CIF21) and the Software Infrastructure for Sustained Innovation (SI²) program.



International - A Crosscutting Portfolio

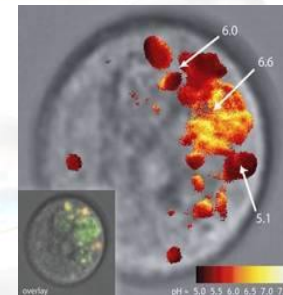
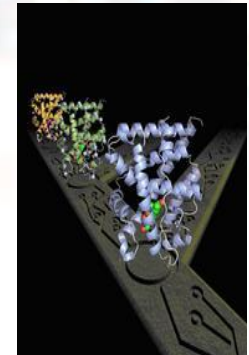
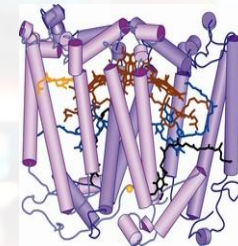
International activities at NSF

- Span all NSF Directorates and Offices
- Globalize NSF research and education
- Strengthen partnerships with foreign counterpart funders
- Involve cooperation with other U.S. government agencies, private foundations



Examples of Support for International Research

- Partnerships for International Research and Education (PIRE)
- Science Across Virtual Institutes (SAVI)
- Partnerships for Enhanced Engagement in Research (PEER) – with USAID
- International Research Experiences for Students (IRES)
- Graduate Research Opportunities Worldwide (GROW)
- East Asia Pacific Summer Institutes (EAPSI)
- (**International**) Postdoctoral Research Fellowship Program



Lunch





The Merit Review Process

Video



NSF-Merit-Review-Process_Video.mp4

NSF's Proposal & Award Process Timeline

Black Box?



When Preparing Proposals

- Read the funding opportunity; ask a Program Officer for clarifications if needed
- Address all the proposal review criteria
- Understand the NSF merit review process
- Avoid omissions and mistakes
- Check your proposal to verify that it is complete!
- Double Check that the proposal NSF receives is the one you intended to send



Merit Review Guiding Principles & Criteria

The Grant Proposal Guide (GPG) contains a description of the Merit Review Criteria



A. Merit Review Principles and Criteria

The National Science Foundation strives to invest in a robust and diverse portfolio of projects that creates new knowledge and enables breakthroughs in understanding across all areas of science and engineering research and education. To identify which projects to support, NSF relies on a merit review process that incorporates consideration of both the technical aspects of a proposed project and its potential to contribute more broadly to advancing NSF's mission "to promote the progress of science; to advance the national health, prosperity, and welfare; to secure the national defense; and for other purposes." NSF makes every effort to conduct a fair, competitive, transparent merit review process for the selection of projects.

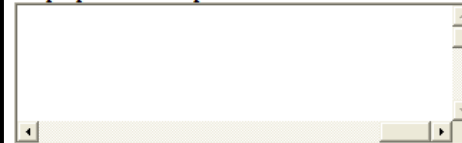
Review Format in FastLane

- Reviewers provide feedback to NSF based on the Review Criteria and the Review Elements
- Review Criteria and Elements are available as reviewers provide feedback

The following elements should be considered in the review for both criteria:

1. What is the potential for the proposed activity to
 - a. advance knowledge and understanding within its own field or across different fields (Intellectual Merit); and
 - b. benefit society or advance desired societal outcomes (Broader Impacts)?
2. To what extent do the proposed activities suggest and explore creative, original, or potentially transformative concepts?
3. Is the plan for carrying out the proposed activities well-reasoned, well-organized, and based on a sound rationale? Does the plan incorporate a mechanism to assess success?
4. How well qualified is the individual, team, or institution to conduct the proposed activities?
5. Are there adequate resources available to the PI (either at the home institution or through collaborations) to carry out the proposed activities?

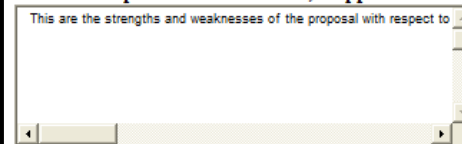
In the context of the five review elements, please evaluate the strengths and weaknesses of the proposal with respect to intellectual merit.

A text area for evaluating the proposal with respect to intellectual merit. It features a scroll bar on the right and a horizontal scroll bar at the bottom.

In the context of the five review elements, please evaluate the strengths and weaknesses of the proposal with respect to broader impacts.

A text area for evaluating the proposal with respect to broader impacts. It features a scroll bar on the right and a horizontal scroll bar at the bottom.

Please evaluate the strengths and weaknesses of the proposal with respect to any additional solicitation-specific review criteria, if applicable.

A text area for evaluating the proposal with respect to any additional solicitation-specific review criteria. It features a scroll bar on the right and a horizontal scroll bar at the bottom.

9 Reasons for Proposals to be Returned Without Review (RWR)

1. Does not meet NSF proposal preparation requirements
2. It is inappropriate for NSF funding
3. Insufficient lead time
4. Received a “Not invited” response to the submission after a preliminary proposal
5. Duplicative or substantially similar to a proposal already under consideration
6. Not responsive to the GPG or program announcement/solicitation
7. Does not meet an announced proposal deadline date and time
8. Proposal was previously reviewed and declined and has not been substantially revised
9. Duplicates another proposal that was already awarded



Types of Reviews

- Ad Hoc
 - Proposals are sent out for review
- Panel
 - Face-to Face sessions conducted with reviewers. Held at NSF, or virtually via assistive technologies such as WebEx or BlueJeans
- Combination
 - Some proposals may undergo supplemental ad hoc reviews before or after a panel review
- Internal
 - Reviewed by NSF Program Officers



How are Reviewers Selected?

- **Three or more external reviewers per proposal are selected**
- **Types of Reviewers Recruited**
 - Specific content expertise
 - General science or education expertise
- **Sources of Reviewers**
 - Former reviewers
 - Program Officer's knowledge of the research area
 - References listed in proposal
 - Recent professional society programs
 - S&E journal articles related to the proposal
 - Reviewer recommendations included in proposal



What is the Role of the Reviewer?

- **Review all proposal material and consider**
 - The two NSF merit review criteria and any program specific criteria.
 - Adequacy of the proposed project plan- including the budget, resources, and timeline.
 - Priorities of the scientific field and of the NSF program
 - Potential risks and benefits of the project
- **Make independent written comments on the quality of the proposal content.**



What is the Role of the Review Panel?

- Discuss the merits of the proposal with the other panelists
- Write a summary based on that discussion
- Provide some indication of the relative merits of different proposals considered



Why Serve on an NSF Panel?

- Gain first-hand knowledge of the merit review process
- Learn about common problems with proposals



- Discover proposal writing strategies
- Meet colleagues and NSF Program Officers managing the programs related to your research

How Do I Become a Reviewer?

Contact the NSF Program Officer(s) of the program(s) that fit your expertise

- Introduce yourself as a strong potential reviewer based on your research experience
- Offer to send a 2-page CV with current contact information
- Stay in touch if you don't hear back right away



Conflicts of Interest (COI)

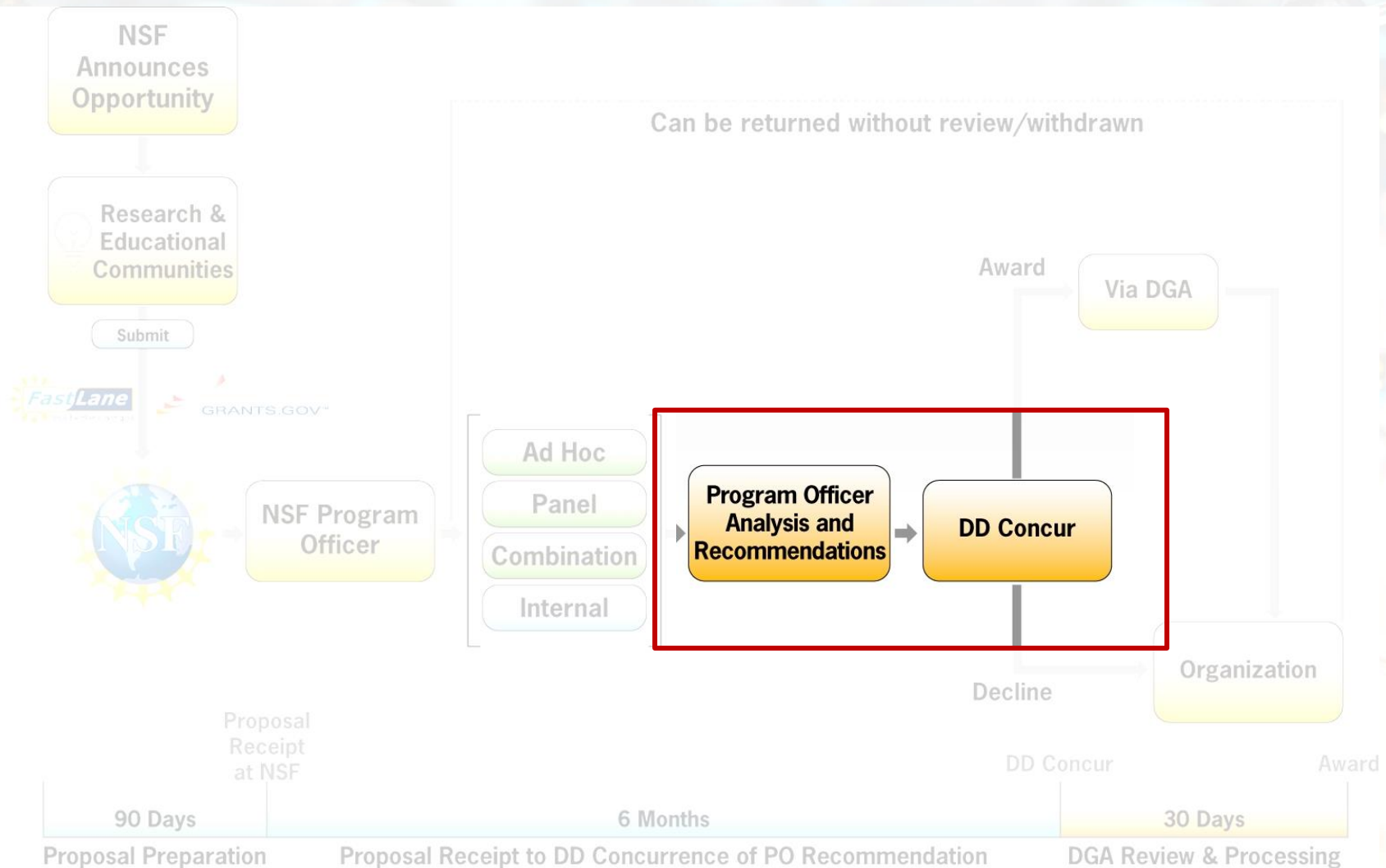
What is a COI?

How we address conflict of interest

- **NSF checks and avoids COIs in the review process**
 - **Institutional COIs**
 - **Personal COIs**



Proposal Review and Processing



Funding Decisions

Reviews are Advisory to NSF

- **The merit review process provides:**
 - Review of the proposal and a recommendation on funding.
 - Feedback (strengths and weaknesses) to the proposers.
- **NSF Program Officers make funding recommendations guided by program goals and portfolio considerations.**
- **NSF Division Directors either concur or reject the Program Officers' funding recommendations.**



Feedback from Merit Review

- Reviewer ratings (such as: E, V, G, F, P)
- Analysis of how well proposal addresses both review criteria: Intellectual Merit and Broader Impacts
- Proposal strengths and weaknesses
- Reasons for decline (if applicable)
- If you have any questions, contact the cognizant Program Officer.



[illegible]

- [illegible]

Examples of Reasons for Declines

- **Not considered competitive based on merit review criteria and program office concurrence**
- **Flaws or issues identified by the Program Officer**
- **Funds were not adequate to fund all competitive proposals**



Revisions and Resubmissions

- Do the reviewers and the NSF Program Officer identify significant strengths in your proposal?
- Can you address the identified weaknesses?
- Can the proposal be **significantly** revised?
- Are there other ways your colleagues or you think a resubmission can be strengthened?



Questions?

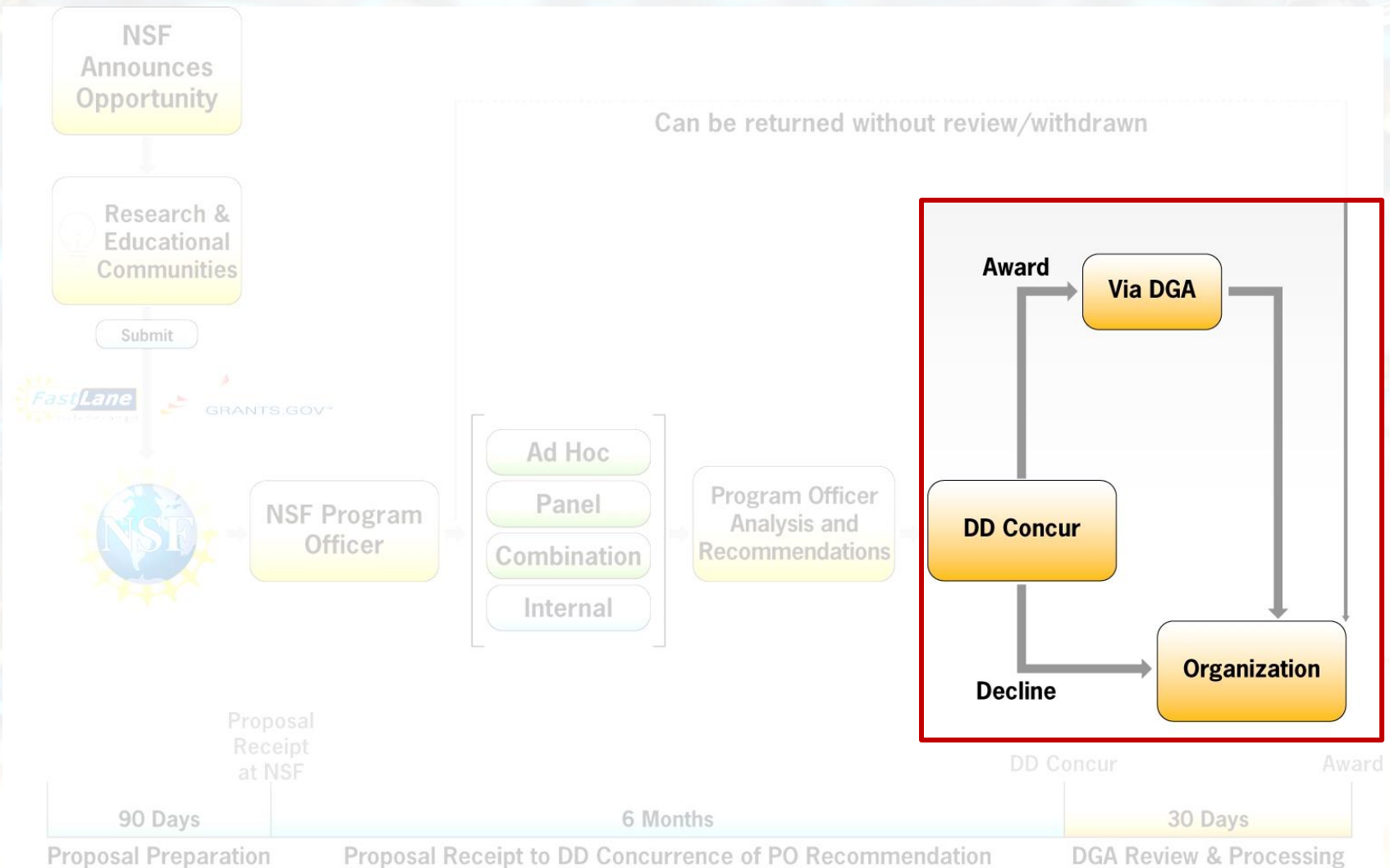
Contact your cognizant Program Officer!

Possible Considerations for Funding a Competitive Proposal

- Addresses all review criteria
- Likely high impact
- Broadening participation
- Educational impact
- Impact on institution/state
- Special programmatic considerations (e.g. CAREER/RUI/EPSCoR)
- Other support for PI
- “Launching” versus “Maintaining”
- Portfolio balance



Proposal Review and Processing



For More Information

Go to NSF's Home Page (<http://www.nsf.gov>)

HOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT NSF FASTLANE

Merit Review

Merit Review Home

- Phase I: Proposal Preparation and Submission
- Phase II: Proposal Review and Processing
- Phase III: Award Processing
- Non-Award Decisions and Transactions
- Merit Review Facts
- Why You Should Volunteer to Serve as an NSF Reviewer
- Additional Resources
- Contact Us

Proposals and Awards

- Proposal and Award Policies and Procedures Guide
- Introduction
- Proposal Preparation and Submission
- Grant Proposal Guide
- Grants.gov Application Guide
- Award and Administration
- Award and Administration Guide
- Award Conditions
- Other Types of Proposals

Merit Review

NOTICE: Effective January 14, 2013, the National Science Foundation implemented revised merit review criteria based on the National Science Board (NSB) report, National Science Foundation's Merit Review Criteria: Review and Revisions. While the two merit review criteria remain unchanged (Intellectual Merit and Broader Impacts), guidance has been provided to clarify and improve the function of the criteria. Revisions based on the NSB report have been incorporated into the Foundation's policies and procedures manuals, websites, and systems. Proposers should familiarize themselves with the Merit Review Principles and Criteria described in [GPG Chapter III.A](#). For comprehensive outreach and training materials visit the [Revised Merit Review Criteria Resource site](#).

Through its merit review process, the National Science Foundation (NSF) ensures that proposals submitted are reviewed in a fair, competitive, transparent, and in-depth manner. The merit review process is described in detail in Part I of the NSF [Proposal & Award Policies & Procedures Guide \(PAPPG\)](#); the [Grant Proposal Guide \(GPG\)](#). The GPG provides guidance for the preparation and submission of proposals to NSF.

The goal of this Merit Review website is to help you better understand the NSF merit review process as well as identify resources for additional information (including applicable chapters in the GPG). Sections of this website include:

- [Phase I: Proposal Preparation and Submission](#)
- [Phase II: Proposal Review and Processing](#)
- [Phase III: Award Processing](#)
- [Non-Award Decisions and Transactions](#)
- [Merit Review Facts](#)
- [Why You Should Volunteer to Serve As An NSF Reviewer](#)
- [Merit Review FAQs](#)
- [Additional Resources](#)
- [Contact Us](#)

Ask Early, Ask Often!

Contact the cognizant Program Officer





10 Ways to Write a Proposal *That Won't Get Funded*

Number 10

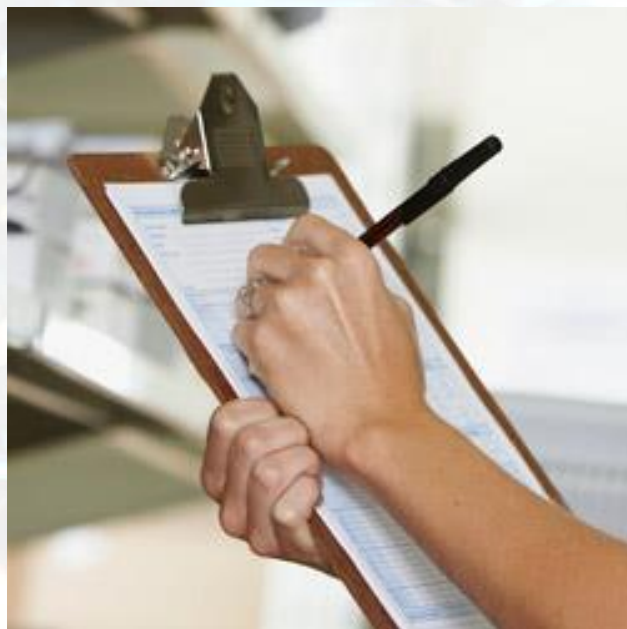


Assume the program guidelines have not changed; or simply, ignore them.



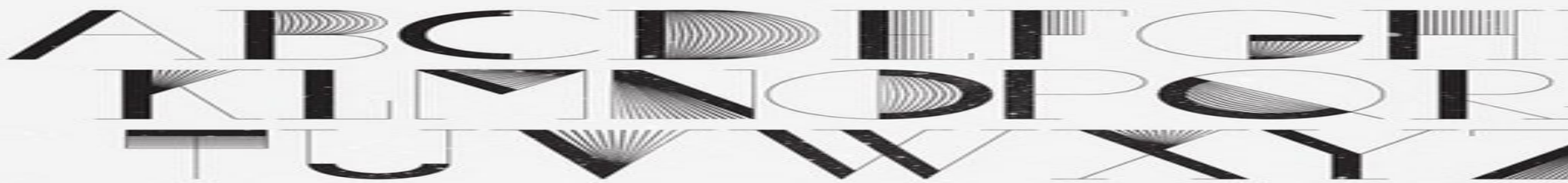
Number 10

Carefully review and adhere to the guidelines. They matter a lot.



Number 9

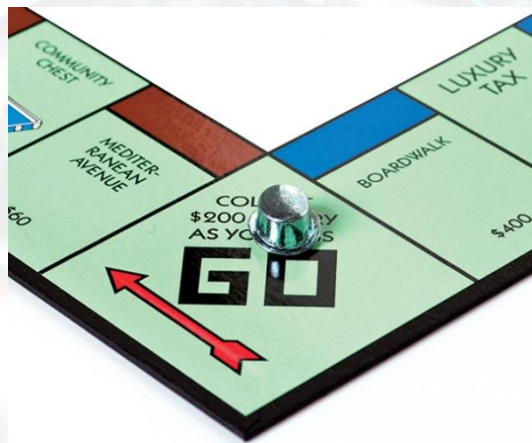
Ignore details and make assumptions like page limits and font size restrictions are suggestions, not requirements.



Number 9

Details matter! Proposals that ignore page limits and font sizes **will be returned without review**

(without passing GO!)



Number 8

Provide a template letter of commitment for
your supporters to use



Number 8

Check with your Cognizant Program Officer

Many programs prohibit letters of any sort (as this may constitute a conflict of interest)

Individual and sincere letters of commitment stating why they support your project are valuable only in limited circumstances



Number 7

Embellish. Inflate/reduce the budget for better standing in negotiations.



Number 7

Ask for and justify the budget you need to accomplish the research.



Number 6

Rest on your laurels. Assume your past accomplishments are well known and sufficient to carry the new proposal



Number 6



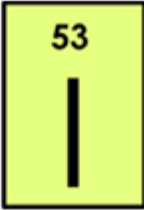

Provide context and detail results from prior funding – share quantitative data and impact.



Number 5

NO

Ignore or short change the broader impacts criteria.

 Broader   Impacts 

Number 5



Address BOTH intellectual merit AND broader impacts **thoroughly** and **explicitly** in their respective separate sections!



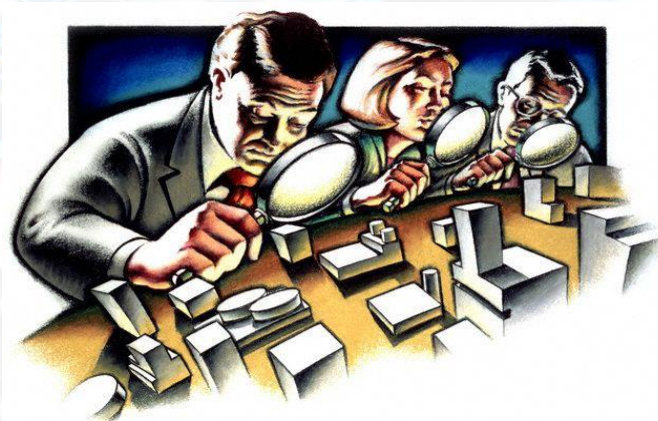
Number 4

Use vagaries to describe evaluation such as
“Evaluation will be ongoing and consist of a
variety of methods”



Number 4

Imprecise evaluation will not cut it. Outline your oversight plan.



Number 3

Substitute flowery rhetoric for concrete

examples
NO



Number 3

Facts, objective examples, and evidence speak to reviewers.



Number 2

NO

Don't check your speeling, nor you're
grammer.



Number 2

Professionalism and polish in the proposal shed a positive light on a researcher's professionalism and attention to detail in the

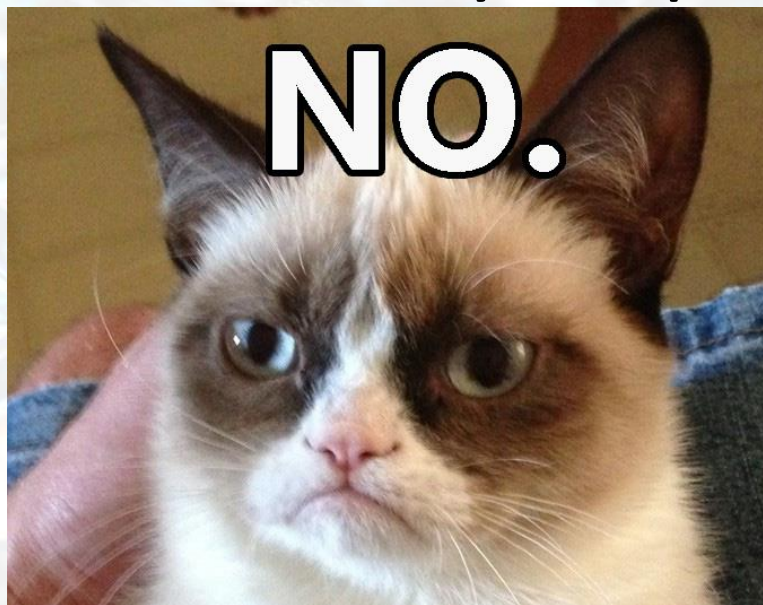


Download the proposal to make sure it is OK!



Number 1

Wait until five minutes before the deadline to submit your proposal.



Number 1



Adherence to deadlines is essential.

In order to ensure that you meet them, submit your proposal well in advance so that you can download the submitted document and check for problems.

Contact your Program Officer for extensions due to Federal holidays or emergencies.



Break



Directorate Sessions

